LEADERS IN MOBILITY



## FOR THE YEAR ENDED 30 JUNE 2015

	2015	2014*		
	Rm	%	Rm	0/0
Revenue	110 487		103 567	
Paid to suppliers for materials and services	86 085		80 621	
Total wealth created	24 402		22 946	
Wealth distribution				
Salaries, wages and other benefits (note 1)	15 647	64	14 576	64
Providers of capital	2 974	11	3 368	15
– Net financing costs	1 194	5	926	4
- Dividends, share buybacks and cancellations	1 527	6	2 120	9
– Dividends to non-controlling interests	253	1	322	1
Central and local governments (note 2)	1 495	6	1 729	8
Reinvested in the group to maintain and				
develop operations	4 286	18	3 273	14
– Depreciation, amortisation and recoupments	2 906		2 514	
- Future expansion	1 380		759	
	24.402	100	22.046	100
	24 402	100	22 946	100
Value-added ratios				
Number of employees (continuing operations)	51 361		51 671	
Revenue per employee (R'000)	2 151		2 004	
- Wealth created per employee (R'000)	475		444	
Notes				
1 Salaries, wages and other benefits	11.740		12.247	
Salaries, wages, overtime, commissions, bonuses, allowances Employer contributions	14 249 1 397		13 316 1 260	
Employer contributions				
	15 647		14 576	
2 Central and local governments				
South African normal tax	930		1 125	
Withholding and secondary tax on companies	17		11	
Foreign tax	277		349	
Rates and taxes	86		82	
Skills development levy	83		62	
Unemployment Insurance Fund Carbon emissions tax	80		76	
Cardon emissions tax	22		24	
	1 495		1 729	

<sup>\*</sup> Restated for the change in accounting policy as described in note 2.1 on page 133.