

OUR PERFORMANCE
VALUE-ADDED STATEMENT
for the year ended 30 June 2016

	2016 Rm	%	2015 Rm	%
Revenue	118 849		110 487	
Paid to suppliers for materials and services	92 887		86 085	
Total wealth created	25 962		24 402	
Wealth distribution				
Salaries, wages and other benefits (note 1)	16 981	65	15 647	64
Providers of capital	3 349	12	2 974	12
– Net financing costs	1 440	6	1 194	5
– Dividends, share buybacks and cancellations	1 572	6	1 527	6
– Dividends to non-controlling interests	337	1	253	1
Government (note 2)	1 825	7	1 495	6
Reinvested in the group to maintain and develop operations	3 807	15	4 286	18
– Depreciation, amortisation, impairments and recoupments	3 119		2 906	
– Future expansion	688		1 380	
	25 962	100	24 402	100
Value-added ratios				
– Number of employees total	51 256		51 361	
– Revenue per employee (000)	2 319		2 151	
– Wealth created per employee (000)	507		475	
Notes				
1 Salaries, wages and other benefits				
Salaries, wages, overtime, commissions, bonuses, allowances	15 423		14 249	
Employer contributions	1 558		1 398	
	16 981		15 647	
2 Central and local governments				
South African normal taxation	1 146		930	
Withholding and secondary tax on companies	9		17	
Foreign tax	381		277	
Rates and taxes	98		86	
Skills development levy	79		83	
Unemployment Insurance Fund	85		80	
Carbon emissions tax	27		22	
	1 825		1 495	