

## Value-added statement for the year ended 30 June 2017

Continuing operations	2017 Rm	%	2016* Rm	%
Revenue	116 839		115 800	
Paid to suppliers for materials and services	91 638		90 765	
<b>Total wealth created</b>	<b>25 201</b>		<b>25 035</b>	
<b>Wealth distribution</b>				
Salaries, wages and other benefits (note 1)	16 623	66	16 528	66
Providers of capital	3 723	15	3 349	13
– Net financing costs	1 680	7	1 440	6
– Dividends, share buybacks and cancellations	1 816	7	1 572	6
– Dividends to NCI	227	1	337	1
Government (note 2)	1 510	6	1 661	7
Reinvested in the group to maintain and develop operations	3 344	13	3 497	15
– Depreciation, amortisation, impairments and recoupments	2 838		3 119	
– Future expansion	506		378	
	<b>25 201</b>	<b>100</b>	<b>25 035</b>	<b>100</b>
<b>Value-added ratios</b>				
– Number of employees (continuing operations)	49 364		50 291	
– Revenue per employee (R'000)	2 367		2 303	
– Wealth created per employee (R'000)	511		498	
<b>Notes</b>				
<b>1. Salaries, wages and other benefits</b>				
Salaries, wages, overtime, commissions, bonuses, allowances	15 216		15 006	
Employer contributions	1 407		1 522	
	<b>16 623</b>		<b>16 528</b>	
<b>2. Central and local governments</b>				
South African normal taxation	875		996	
Withholding and secondary tax on companies	14		4	
Foreign tax	325		378	
Rates and taxes	107		98	
Skills development levy	81		75	
Unemployment Insurance Fund	80		84	
Carbon emissions tax	28		27	
	<b>1 510</b>		<b>1 661</b>	

\* 2016 Restated to cover continuing operations only.