IMPERIAL HOLDINGS LIMITED

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Leaders in mobility

Preliminary summarised audited results for the year ended 30 June 2015

Imperial Holdings is a JSE listed South African-based international Group of companies active predominantly in three major areas of mobility: consumer and industrial logistics; vehicle import, distribution, dealerships, retail, rental and aftermarket parts; and vehicle-related financial services. Imperial employs over 51 000 people who generate annual revenues in excess of R110 billion, mainly in Africa and Europe, through five major divisions which operate under separate management structures to enable decentralised entrepreneurial creativity within the Group's clearly-defined strategic, capital, budgetary and governance principles.

Imperial strives for focused value creation and leadership in its chosen markets by allocating capital and resources to those organic and acquisitive growth opportunities that will enhance and be enhanced by the Group's existing assets, scale and capabilities.

Some of Imperial's strategic choices will be deliberate - the result of prior research and analysis, while others will be emergent - the result of unplanned or unexpected external developments. In both cases strictly defined capital allocation principles will be applied.

2015 Financial highlights
Revenue up 7% to R110,5 billion (37% foreign)
Operating profit up1% to R6,2 billion (32% foreign)
HEPS unchanged at 1 624 cents per share
Core EPS down 3% 1 754 cents per share
EPS down 6% 1 582 cents per share
Free cash flow up111% to R4,5 billion
Return on invested capital 12%
Weighted average cost of capital 9%
Return on equity 17%
Final cash dividend of up 6% to 445 cents per share

#### Overview

Despite a steady deterioration of trading conditions throughout the year, a marked improvement in second half performance and the acquisition of Pharmed, Imres and S&B Commercials, resulted in the Imperial Group achieving record revenue and operating profit in the 2015 financial year.

- Excluding current year acquisitions, revenue grew 3% and operating profit declined 4%. Revenue and operating profit from continuing operations, excluding Regent, were up 7% to R107,5 billion and down 1% to R5,7 billion respectively.
- Notwithstanding a first to second half improvement from 5,1% to 6,2%, the Group's operating margin reduced from 6,0% to 5,6% due mainly to the impact of a weakening Rand on the competitiveness and profitability of the Vehicle Import, Distribution and Dealerships division.
- A full reconciliation from earnings to headline earnings and core earnings is provided in the Group Financial Performance section.
- The net debt to equity ratio (including preference shares as equity) improved from 81% in December 2014 to 69% at year-end (62% at June 2014).
- The Group's return on invested capital (ROIC) was 12% and the weighted average cost of capital (WACC) was 9%.
- Cash flow from operating activities improved to R5,0 billion from R3,0 billion in 2014, largely as a result of lower investment in working capital.
- A final cash dividend of 445 cents per share was declared, up 6%, resulting in a full year dividend of 795 cents per share for 2015 compared to 820 cents per share in 2014.

These results reflect progress with Imperial's previously espoused intent to decouple the Group's performance from the impact of Rand weakness on the Vehicle Import, Distribution and Dealerships division, as it pertains specifically to the competitiveness and profitability of directly imported new vehicles.

Progress towards this objective has been achieved by investing in or developing less correlated activities within the automotive value chain; or businesses where our capabilities, experience and expertise enable us to grow at acceptable, sustainable rates of return in new markets and geographies.

- Non vehicle revenue and operating profit, including Regent, increased 8% to R48,9 billion (43% of Group revenue) and 14% to R3,7 billion (59% of Group operating profit) respectively.
- Foreign revenue, including Regent, increased 17% to R41,1 billion (37% of Group revenue) and foreign operating profit, including Rest of Africa, increased 23% to R2,0 billion (32% of Group operating profit). Rest of Africa revenue, including Regent, increased 50% to R11,2 billion (10% of Group revenue) and operating profit increased 60% to R835 million (13% of Group operating profit).

### Environment

Despite signs of recovery in the second half of calendar 2014, global economic growth expectations for 2015 declined as developed markets recovered at a slower pace than expected, China's growth slowed and smaller developing markets faced two transitions: lower commodity prices that are punishing exporters; and US dollar strength (in anticipation of tightening monetary conditions) that is exerting pressure on capital inflows and therefore currencies.

South Africa was a victim of these developments with the fragility of the economy exacerbated by the electricity crisis and reflected in the skittish consumption patterns of ordinary South Africans and the low confidence of investment decision makers. These were manifest in softer demand for Imperial's products and services and aggressive competition on every front. Vehicle buyers were highly price sensitive trading down to smaller or pre-owned vehicles, consumer goods volume growth was weak and bulk commodity volumes were in decline.

The slow recovery of the Eurozone and more specifically weak volumes in the industries that we serve in Germany, exerted pressure on Imperial's volumes,

rates and utilization. The region, including the United Kingdom where Imperial performed well, accounts for 24% of Group revenue and 18% of Group operating profit.

The higher growth of African economies in recent years is being muted by lower commodity prices and softer currencies. During the year these factors had limited impact on the consumer and pharmaceutical markets in which we operate.

#### Strategy

Imperial's strategy seeks to drive capability-based growth and focused value creation through strategic clarity and financial discipline at Group and divisional level.

The refinement of the Imperial portfolio remains an imperative in pursuit of growth, sharper executive focus and higher returns on capital and effort in the medium term. This will be accomplished by disposing of assets that are non-core, strategically misaligned, underperforming or of low return on effort, while acquiring mainly foreign businesses to offset the limited growth opportunities dictated by Imperial's position as a South African market leader in logistics and motor vehicles.

Sustainability and quality of earnings will be assured by higher investment in people, systems and governance.

#### Divisional Performance

### Logistics Africa

|                                      | HY1    | % change<br>on HY1 | HY2    | % change<br>on HY2 |        |        | % change<br>on |
|--------------------------------------|--------|--------------------|--------|--------------------|--------|--------|----------------|
| R million                            | 2015   | 2014               | 2015   | 2014               | 2015   | 2014   | 2014           |
| Revenue                              | 13 265 | 22                 | 12 082 | 8                  | 25 347 | 22 090 | 15             |
| Operating profit                     | 802    | 23                 | 785    | 27                 | 1 587  | 1 270  | 25             |
| Operating margin (%)                 | 6,0    |                    | 6,5    |                    | 6,3    | 5,7    |                |
| Return on Invested Capital (%)       |        |                    |        |                    | 10,7   | 12,0   |                |
| Weighted average cost of capital (%) |        |                    |        |                    | 8,2    | 8,8    |                |

In South Africa the division continued to perform satisfactorily in a testing environment, benefitting from operational efficiencies and its favourable market position as the country's leading provider of end to end logistical solutions. New contract gains compensated for marginal or negative volume growth in the mining, manufacturing and retail sectors.

The industrial logistics businesses servicing the manufacturing, mining, commodities, chemicals and construction industries experienced declining volumes, which depressed revenue growth and operating margins.

The consumer logistics businesses showed muted revenue growth but good operating profit growth, due mainly to the acquisition of Pharmed and a turnaround at Imperial Cold Logistics. Volume growth in our manufacturing client base is lacklustre.

The division's operations in the Rest of Africa continued their strong performance, with revenue and operating profit growing by 58% and 89% respectively, supported by good volume growth and the contribution of strategically aligned acquisitions in the pharmaceuticals sector (Imres and Eco Health). The division's strategy to be a significant distributor and logistics provider of consumer goods and pharmaceutical products in Southern, East and West Africa is on track, with acquisitions performing in line or ahead of expectations.

The division incurred net capital expenditure of R1,0 billion (2014: R887 million), the increase mainly attributable to the transport fleet and property investments.

We expect real growth of revenues and operating profit from the Logistics Africa division in 2016.

### Logistics international

| Euro million                         | HY1<br>2015 | % change<br>on HY1<br>2014 | HY2<br>2015 | % change<br>on HY2<br>2014 | 2015   | 2014   | % change<br>on<br>2014 |
|--------------------------------------|-------------|----------------------------|-------------|----------------------------|--------|--------|------------------------|
| Revenue                              | 678         | -                          | 713         | 3                          | 1 391  | 1 368  | 2                      |
| Operating profit                     | 27          | (13)                       | 43          | 13                         | 70     | 69     | 1                      |
| Operating margin (%)                 | 4,0         |                            | 6,0         |                            | 5,0    | 5,0    |                        |
| R million                            |             |                            |             |                            |        |        |                        |
| Revenue                              | 9 595       | 5                          | 9 476       | (7)                        | 19 071 | 19 249 | (1)                    |
| Operating profit                     | 386         | (6)                        | 572         | 2                          | 958    | 971    | (1)                    |
| Operating margin (%)                 | 4,0         |                            | 6,0         |                            | 5,0    | 5,0    |                        |
| Return on Invested Capital (%)       |             |                            |             |                            | 8,2    | 7,7    |                        |
| Weighted average cost of capital (%) |             |                            |             |                            | 6,3    | 6,5    |                        |

Logistics International's operating profit in Euros was slightly up on the prior year, impacted by slow economic growth which suppressed volumes, rates and utilization in most Eurozone logistics sectors. Revenue and operating profit were up 2% and 1% respectively in Euros.

This division showed an improved result in the second half, recording a 13% increase in operating profit in Euros. However, for the financial year, the marginal increase in operating profit to 70 million Euros was below expectations, impacted by a decline in dry freight rates in the European inland shipping market and generally muted activity levels in most of our clients' sectors in Europe. The strengthening of the Rand against the Euro undermined the Rand-denominated results.

Transport volumes across the German inland shipping industry were down and overcapacity depressed freight rates. The contract in South America, which commenced in February 2014, is performing in line with expectations and contributed positively for the year.

Lehnkering, comprising road transport, warehousing, distribution and contract manufacturing of chemicals, experienced mixed results during the year. Persistent drought conditions in the Western United States and lower volumes in the chemical manufacturing services business in Europe depressed the manufacturing performance. This was offset by a good performance from the chemical transport, warehousing and distribution businesses.

Neska, the terminal operator, experienced declining volumes (mainly paper and dry bulk) due to increased competition and muted activity levels. The intermodal business performed better, buoyed by improved container volumes.

Panopa, which provides parts distribution and in-plant logistics services to automotive, machinery and steel manufacturers, performed well in the second half, recording good growth in revenue and operating profit. Despite good revenue growth from new contract gains for the year, margins were depressed by high start-up costs and operational inefficiencies on a new project in the first half of the year.

Divisional net capital expenditure of R1,2 billion (2014: R1,1 billion) was incurred during the year. Most of this was invested in two additional convoys commissioned during the year in support of a 10 year contract for the transport of iron ore from Brazil along the Rio Paraná to a steel mill in Argentina. South American assets in operation now include four convoys with four push boats redeployed from Europe, together with 48 newly built barges. The success of this contract is evidence of the division's ability to transfer core capabilities to new markets, which will continue to be a focus in the year ahead.

We expect real growth of revenues and operating profit in Euro's from the Logistics International division in 2016.

Vehicle import, distribution and dealerships

|                                      | HY1    | % change<br>on HY1 | HY2    | % change<br>on HY2 |        | 2014     | % change<br>on |
|--------------------------------------|--------|--------------------|--------|--------------------|--------|----------|----------------|
| R million                            | 2015   | 2014               | 2015   | 2014               | 2015   | Restated | 2014           |
| Revenue                              | 14 278 | 7                  | 13 159 | (4)                | 27 437 | 27 100   | 1              |
| Operating profit                     | 461    | (51)               | 499    | (15)               | 960    | 1 518    | (37)           |
| Operating margin (%)                 | 3,2    |                    | 3,8    |                    | 3,5    | 5,6      |                |
| Return on Invested Capital (%)       |        |                    |        |                    | 6,1    | 11,5     |                |
| Weighted average cost of capital (%) |        |                    |        |                    | 9,0    | 9,1      |                |

The Vehicle Import, Distribution and Dealerships division is an exclusive importer of 16 automotive and industrial vehicle brands (primarily Hyundai, Kia and Renault), and a distributor and retailer through 129 owned and 111 franchised dealerships, including six in Australia and eight in sub-Saharan Africa.

As predicted, the division faced extremely challenging trading conditions during the year. The cost of new inventory escalated with the weakening of the Rand and higher forward cover costs. Concurrently pricing power was eroded by the more favourable competitive position of local Original Equipment Manufacturers (OEMs) who enjoy the advantage of the duty, rebate and cash benefits of the government's Automotive Production and Development Programme (APDP) and can balance foreign currency purchases with export earnings. Together these factors depressed margins and unit volumes. Price increases, adequate inventory levels and good levels of forward cover resulted in an improved performance in the second half, with operating profit increasing by 8% and operating margins improving to 3,8% from 3,2% in the first half.

In South Africa, the division retailed 89 925 (2014: 90 937) new and 36 614 (2014: 35 739) pre-owned vehicles during the year. The division's South African new vehicle registrations as reported to NAAMSA were 1% lower than the previous year, including Renault for a full 12 months compared to seven months in the prior year. Excluding Renault, unit sales were down 11% year on year.

Annuity revenue streams generated from after-sales parts and service grew strongly with revenue from the rendering of services up 10% for the year. The growing vehicle parc of our imported brands, now over 1 million, is delivering good levels of after-market activity for dealerships.

The industrial products and services business performed satisfactorily despite a declining forklift market and lower demand from the mining sector.

Divisional net capital expenditure increased by 20% to R1,2 billion (2014: R998 million) as a result of additional vehicles leased to car rental companies and an increased investment in properties.

As communicated previously, historic high margins in this division were achieved through the convergence of specific positive economic, consumer, currency and industry circumstances which are unlikely to occur in the future. Expected operating margins in future are likely to be closer to those of the current financial year than to the average of the past five financial years. Moreover profits will decline in periods when the Rand depreciation rate relative to the currencies in which we import vehicles is higher than the rate of South African new vehicle inflation.

In the absence of a marked deterioration of the Rand relative to our current forward cover position, we expect the Vehicle Import, Distribution and Dealerships division to grow revenue and operating profit in 2016.

Vehicle retail, rental and aftermarket parts

|                                      |        | % change |        | % change |        |          | % change |
|--------------------------------------|--------|----------|--------|----------|--------|----------|----------|
|                                      | HY1    | on HY1   | HY2    | on HY2   |        | 2014     | on       |
| R million                            | 2015   | 2014     | 2015   | 2014     | 2015   | restated | 2014     |
| Revenue                              | 18 726 | 7        | 18 821 | 14       | 37 547 | 34 014   | 10       |
| Operating profit                     | 791    | 7        | 886    | 8        | 1 677  | 1 569    | 7        |
| Operating margin (%)                 | 4,2    |          | 4,7    |          | 4,5    | 4,6      |          |
| Return on Invested Capital (%)       |        |          |        |          | 14,7   | 15,8     |          |
| Weighted average cost of capital (%) |        |          |        |          | 9,3    | 9,5      |          |

The Vehicle Retail, Rental and Aftermarket Parts division includes: 86 passenger vehicle dealerships franchising the products of 16 locally based OEM's; 22 commercial vehicle dealerships representing 12 brands in South Africa; 38 commercial vehicle dealerships and workshops in the United Kingdom; Car Rental (comprising Europear and Tempest); Auto Pedigree, the pre-owned vehicle retailer; Panel shops and Aftermarket Parts (comprising Midas, Alert Engine Parts and Turbo Exchange).

The division continued to deliver good growth of revenue and operating profit during the year.

In South Africa, the vehicle retail businesses delivered a solid performance, retailing 30 641 (2014: 31 816) new and 31 484 (2014: 30 759) pre-owned vehicles during the year. Despite lower new unit sales, passenger vehicle revenue grew due to an improved sales mix and new vehicle price inflation. The latter drove motorists to pre-owned vehicles, which experienced moderate growth. Good expense management and a well streamlined network of dealerships resulted in operating profit growth higher than revenue in the passenger vehicle business.

South Africa's medium commercial, heavy commercial and extra heavy vehicle markets experienced a softening of new retail unit sales on the prior year. As a result, both revenue and operating profit in the local commercial vehicle business declined.

The United Kingdom commercial vehicle market grew strongly with the national truck market up 48% (ie. the impact of Euro 6 suppressed 2014 sales volumes) and the national light commercial vehicle market up 20%. Imperial's results were buoyed by this market growth and the acquisition of S&B Commercials, acquired effective 1 September 2014. A weaker Rand enhanced the growth in Rands.

After sales parts and service revenue grew 20% (13% ex UK). Parts revenue growth resulted from both price and volume increases with continued growth assured by the significant increase in new vehicle sales over recent years.

The car rental business experienced a difficult year with lower volumes in most segments. Highly challenging trading conditions included strong competition, spending cuts by government and corporations, clients moving from single to dual supply contracts, and Uber. Revenue days declined, whilst utilization improved by 2% on the prior year with the average fleet size 10% lower.

Unit sales at Auto Pedigree declined as banks tightened credit approval rates to consumers in lower income segments in response to the National Credit Act amendments in April 2015. Panel shops delivered a disappointing result as revenue declined on the prior year, which included extraordinary hail repairs. The Aftermarket Parts business revenue grew 8%, despite the increasingly tough market conditions and the switch to alternative, cheaper brands which put pressure on margins and market share. Price increases as a result of the weakening Rand assisted revenue growth but operating income for the year was flat.

Divisional net capital expenditure of R844 million was incurred (2014: R633 million) largely on the car rental fleet and property development.

We expect the Vehicle Retail, Rental and Aftermarket Parts division to produce single digit growth of revenues and operating profit in 2016.

## Financial services

| R million                                     | HY1<br>2015 | % change<br>on HY1<br>2014 | HY2<br>2015 | % change<br>on HY2<br>2014 | 2015  | 2014** | % change<br>on<br>2014 |
|-----------------------------------------------|-------------|----------------------------|-------------|----------------------------|-------|--------|------------------------|
| Motor Related Financial Services and Products |             |                            |             |                            |       |        |                        |
| Revenue                                       | 658         | 17                         | 771         | 28                         | 1 429 | 1 166  | 23                     |
| Operating profit - restated                   | 307         | 12                         | 313         | -                          | 620   | 587    | 6                      |
| Operating margin (%)*                         | 46,7        |                            | 40,6        |                            | 43,4  | 50,3   |                        |
| Insurance (discontinued operations)           |             |                            |             |                            |       |        |                        |
| Revenue                                       | 1 470       | 1                          | 1 564       | 8                          | 3 034 | 2 905  | 4                      |
| Operating profit                              | 180         | (27)                       | 384         | 86                         | 564   | 454    | 24                     |
| Adjusted investment income                    | 87          | (48)                       | 121         | 12                         | 208   | 276    | (25)                   |
| Adjusted underwriting result                  | 166         | 20                         | 313         | 65                         | 479   | 328    | 46                     |
| Intergroup eliminations**                     | (73)        | 26                         | (50)        | (46)                       | (123) | (150)  | (18)                   |
| Operating margin (%)                          | 12,2        |                            | 24,6        |                            | 18,6  | 15,6   |                        |
| Underwriting margin (%)                       | 11,3        |                            | 20,0        |                            | 15,8  | 11,3   |                        |
| Return on Invested Capital (%)                |             |                            |             |                            | 32,3  | 31,4   |                        |
| Weighted average cost of capital (%)          |             |                            |             |                            | 11,6  | 12,2   |                        |

<sup>\*</sup> The operating margin for motor-related financial services and products benefits from investment income and profit share arrangements, including banking alliances where we recognise profit, but for which there is no corresponding revenue.

<sup>\*\*</sup> Regent has been classified as a discontinued operation. The accounting standards require that the continuing and discontinued operations are reflected after adjusting for all intergroup transactions. These transactions relate to intergroup revenue, fees and cell captive incomes. The cell captive incomes retained with the sale of Regent are now included in Motor Related Financial Services and Products and the 2014 result has been reclassified accordingly.

The division provides insurance products and services through Regent, maintenance and warranty products associated with the automotive market through LiquidCapital, and vehicle leasing through Imperial Fleet Management and Ariva.

For the reasons outlined later in the report, negotiations for the sale of Regent are currently underway. Regardless of the outcome of these negotiations, motor related financial services will remain an integral part of the Group's strategic focus on the full automotive value chain.

The underwriting performance in Regent's short term business benefited from more effective risk management resulting in improved loss ratios in the motor comprehensive and commercial vehicle businesses. New business penetration of motor related value added products improved despite slowing vehicle sales. Regent Life performed well with new business volume growth. Regional business beyond South Africa remained a meaningful contributor to the division and performed to expectation. These factors together with Regent's decision to focus on its core markets and distribution channels, increased underwriting profit by 46% with underwriting margins improving from 11,3% to 15,8%. Equity markets were less favourable when compared to the prior year, resulting in lower investment returns on prudent equity positions.

Liquid Capital grew operating profit by 6%, despite more conservative impairment provisions in the vehicle financing alliances. The advances generated through the alliances with financial institutions grew strongly, as did the funds held under service, maintenance, roadside assistance and warranty plans, which grew by 10%. Innovative new products, improved retention and penetration rates in our sales channels also contributed positively to the growth in these businesses, providing valuable annuity earnings to underpin future profits.

We continue to focus on growing the leasing business via Imperial Fleet Management, building synergies within the retail divisions. Ariva, a private leasing alliance, had a difficult year as new business volumes declined in a tighter credit environment.

Net capital expenditure in the Motor Related Financial Services and Products division related mainly to vehicles for hire. In the current period, a net R649 million was invested in the fleet, compared to R224 million in the prior year when certain of these vehicles were leased through one of our banking alliances. The duplication of Vehicles for hire held in both this division and the Vehicle Import, Distribution and Dealerships division is eliminated under head office and eliminations.

Vehicle sales are expected to decline in the year ahead. Initiatives to drive direct sales and offer a differentiated value proposition to the market should mitigate this and support revenue and operating profit growth, excluding Regent, in 2016.

#### Acquisitions

#### Pharmed

Effective 9 July 2014, the Logistics Africa division acquired 62,5% of the issued share capital of Pharmed for a cash consideration of R148 million. Pharmed is a pharmaceutical wholesaler which generated turnover of R612 million and employs approximately 560 staff based in Durban and Johannesburg. It purchases product from pharmaceutical companies and warehouses, distributes and sells to hospitals, private pharmacies and dispensing doctors. The Pharmed acquisition augments Imperial Health Sciences in support of Imperial's strategy to integrate pharmaceutical wholesaling and distribution into its service offering.

#### Imres

Effective 1 September 2014, the Logistics Africa division acquired a 70% interest in Imres, for a cash consideration of R647 million (46 million Euro). Imres is a wholesaler of pharmaceutical and medical supplies to its client base which includes NGO's, hospitals and retailers. It operates in the international medical relief industry, targeting mainly African and emerging countries with developing healthcare needs.

Imres plays a key role in the supply chain to end users and its service offering includes: sourcing, inbound logistics, supplier audits, quality control, warehousing, distribution and transport coordination. Its product portfolio includes pharmaceuticals, medical kits, hospital equipment and related medical products.

Imres adds sourcing and procurement capabilities to Imperial's service offering with the potential to leverage off Imperial's existing network and capabilities on the African continent.

Imres has a capable, experienced management team and the organisational processes and structures necessary for pharmaceutical distribution. Founded in 1980, the company is headquartered in Lelystad in the Netherlands with a facility in India which provides support services and vendor qualification. Imres has annual revenues of approximately R1,2 billion (88 million Euro).

## S&B Commercials

Effective 1 September 2014, the Vehicle Retail, Rental and Aftermarket parts division acquired 100% of the issued share capital of S&B Commercials plc for a cash consideration of R167 million (£9 million). S&B Commercials is a Mercedes Benz (Commercial and Van) and Fuso dealer in the UK with annual turnover of approximately R1,7 billion (£96 million). The acquisition enhances our current dealer network by adding new territories to our Mercedes Benz footprint while further diversifying our brand representation in the United Kingdom.

## Disposals

#### Regent

On the 27th May 2015 shareholders were advised that Imperial has entered into exclusive negotiations for three months with The Hollard Insurance Group and an associated party ("Hollard"), regarding the acquisition by Hollard of Imperial's interest in Regent Insurance Company Limited and Regent Life Assurance Company Limited ("Regent").

While the business of Regent has grown strongly since its establishment, a large fast growing portion of Regent's revenue and profits are unrelated to the Group's core vehicle and logistics businesses and enjoy no strategic, competitive or financial advantage from Imperial's ownership. Therefore, and consistent with its espoused strategy to invest in its core capabilities, Imperial has decided to dispose of the business and insurance licenses of Regent. As motor-related financial services remain core to the Group's strategy, the transaction will be structured to allow the Group to retain access to the income flows generated by the distribution of vehicle-related insurance and value-added products through the Group's dealership network with the use of cell captives.

Since the issuing of the last cautionary renewal, the due diligence is progressing positively and the parties have agreed to extend the initial three month exclusivity period to the end of September when shareholders will be advised of developments.

#### Cullinan investment

Imperial's investment in Cullinan shares was sold for R122 million.

Group financial performance (including discontinued operations)

Profit and loss

|                                      |        | % change |        | % change |         |         | % change |
|--------------------------------------|--------|----------|--------|----------|---------|---------|----------|
|                                      | HY1    | on HY1   | HY2    | on HY2   |         |         | on       |
| R million                            | 2015   | 2014     | 2015   | 2014     | 2015    | 2014    | 2014     |
| Revenue                              | 56 234 | 9        | 54 253 | 4        | 110 487 | 103 567 | 7        |
| Operating profit                     | 2 872  | (9)      | 3 363  | 11       | 6 235   | 6 185   | 1        |
| Operating margin (%)                 | 5,1    |          | 6,2    |          | 5,6     | 6,0     |          |
| Return on Invested Capital (%)       |        |          |        |          | 11,8    | 13,0    |          |
| Weighted average cost of capital (%) |        |          |        |          | 8,8     | 9,1     |          |

Revenue increased by 7% to R110,5 billion. Excluding current year acquisitions, revenue was up 3% but operating income declined 4%. Revenue for continuing operations, excluding Regent, was R107,5 billion, up 7%.

Operating profit increased by 1% for the financial year to R6,2 billion, supported by a stronger second half performance and acquisitions, which was up 17% on the first half, . Operating profit from continuing operations, excluding Regent, declined 1% to R5,7 billion. The Group operating margin reduced from 6,0% to 5,6% mainly as a result of a R558 million operating profit decline in the Vehicle Import, Distribution and Dealership division.

Net finance costs increased 29% to R1,2 billion on increased debt levels and an increase in the Group's blended cost of debt. Increase in debt is due to acquisitions, additional working capital and capital expenditure. Despite the higher net finance costs, interest covered by operating profit remains sound at 5.2 times (2014: 6.7 times).

Income from associates and joint ventures contributed R32 million (2014: R76 million). The decline was due mainly to the negative performance of Ukhamba, resulting from the impairment of its investment in DAWN. The joint venture through which we import and distribute Chery and Foton products (Chinese automotive brands) was under pressure and recorded losses in the current year. Mix Telematics, in which Imperial holds a 25,3% shareholding, contributed R33 million, down 18% from the prior year.

The effective tax rate of 26,6% was slightly down compared to 27,2% in the prior year.

Net profit attributable to non-controlling interests (minorities) reduced from R355 million to R332 million. The increase in minorities as a result of the recent acquisitions was more than offset by significantly lower profits from the Vehicle Import, Distribution and Dealerships division which has the most significant minorities.

Earnings per share

|                          | 2015  | 2014  | % Change |
|--------------------------|-------|-------|----------|
| Basic EPS (cents)        | 1 582 | 1 687 | (6)      |
| Diluted EPS (cents)      | 1 568 | 1 666 | (6)      |
| Basic HEPS (cents)       | 1 624 | 1 625 |          |
| Diluted HEPS (cents)     | 1 609 | 1 606 |          |
| Basic Core EPS (cents)   | 1 754 | 1 815 | (3)      |
| Diluted Core EPS (cents) | 1 736 | 1 790 | (3)      |

Reconciliation from Earnings to Headline and Core Earnings:

| R million                                                                        | 2015  | 2014  | % change |
|----------------------------------------------------------------------------------|-------|-------|----------|
| Net profit attributable to Imperial shareholders (earnings)                      | 3 054 | 3 272 | (7)      |
| Profit on disposal of assets                                                     | (85)  | (192) | . ,      |
| Impairments of goodwill and other assets                                         | 95    | 84    |          |
| Profit on sale of businesses                                                     | (17)  | (74)  |          |
| Other                                                                            | 84    | 17    |          |
| Tax effects of re-measurements                                                   | 13    | 42    |          |
| Non-controlling interest                                                         | (9)   | 2     |          |
| Headline earnings                                                                | 3 135 | 3 151 | (1)      |
| Amortisation of intangibles                                                      | 415   | 336   |          |
| Foreign exchange gain on intergroup monetary items                               | (104) | -     |          |
| Future obligations under an onerous contract                                     | -     | 64    |          |
| Charge for amending conversion profile of deferred ordinary shares               | -     | 70    |          |
| Re-measurement of contingent considerations, put option liabilities and business |       |       |          |
| acquisition costs                                                                | 63    | 20    |          |
| Non-controlling interest and other                                               | (37)  | (3)   |          |
| Tax effects                                                                      | (85)  | (119) |          |
| Core earnings                                                                    | 3 387 | 3 519 | (4)      |

Attributable earnings in the prior year were enhanced by the profit on disposal of property, plant and equipment (R192 million) and the sale of the Tourism businesses. Included in 'other' above is the loss on sale of shares and the impairment of Ukhamba's investment in DAWN which reduced attributable earnings in the current year. This largely explains the year-on-year difference between attributable earnings of minus 7% versus headline earnings of minus 1%.

The major year on year difference between headline earnings and core earnings is the foreign exchange gain (once-off) on intergroup monetary items of R104 million, partially offset by the additional amortisation of intangibles of R79 million. In the prior year the headline earnings were reduced by the onerous contract provision in the Logistics International division and the charge for amending the conversion profile of the deferred ordinary shares.

### Financial position

| Tillahelai position                                                     |            |                         |             |
|-------------------------------------------------------------------------|------------|-------------------------|-------------|
|                                                                         | 2015<br>Rm | 2014<br>restated*<br>Rm | %<br>change |
| Goodwill and intangible assets                                          | 7 193      | 6 766                   | 6           |
| Investment in associates and joint ventures                             | 1 351      | 1 418                   |             |
| Property, plant and equipment                                           | 10 967     | 10 469                  |             |
| Transport fleet                                                         | 5 610      | 5 322                   |             |
| Vehicles for hire                                                       | 3 603      | 2 945                   | 22          |
| Investments and loans                                                   | 357**      | 2 468                   | (86)        |
| Net working capital                                                     | 9 874***   | 8 033                   | 23          |
| Other assets                                                            | 1 428      | 1 516                   |             |
| Assets classified as held for sale                                      | 4 618      |                         |             |
| Net debt                                                                | (14 493)   | (11 441)                | 27          |
| Non-redeemable non-participating preference shares                      | (441)      | (441)                   |             |
| Other liabilities                                                       | (8 121)    | (8 946)                 | (9)         |
| Liabilities directly associated with assets classified as held for sale | (2 713)    |                         |             |
| Total shareholders' equity                                              | 19 233     | 18 109                  |             |
| Total assets                                                            | 65 712     | 59 021                  | 11          |
| Total liabilities                                                       | 46 479     | 40 912                  | 14          |

<sup>\*</sup> Vehicles on rental to Car Hire companies were reclassified out of Inventory into Vehicles for hire.

Property plant and equipment increased by R498 million to R11,0 billion due mainly to investments in properties.

Goodwill and intangible assets rose to R7,2 billion as a result of the Imres, S&B Commercials and Pharmed acquisitions.

The transport fleet increased due to the R789 million expansion of the shipping fleet in the Logistics International division.

Motor vehicles for hire are up R658 million due to increases in forklifts and industrial equipment, demonstration vehicles and vehicles rented to other car rental companies.

Net working capital as disclosed above, increased by 23%. After restating 2014 to exclude the Regent Insurance business, the increase is 11%. This is due to acquisitions, increases in receivables and inventory, and a decrease in payables in the Logistics International business. As a result, our average net working capital turn reduced to 13.0 times from 14.6 times in the prior year.

<sup>\*\*</sup> The decrease in Investments and loans relates to Regent's investments now classified as "held for sale".

<sup>\*\*\*</sup> Net working capital includes working capital arising from acquisitions and the prior year includes negative working capital of R929 million for Regent.

Total assets increased by 11% to R66,0 billion due mainly to acquisitions, higher levels of working capital and capital expenditure.

Net debt to equity (including preference shares as equity and including Regent's cash resources) at 69% was higher than the 62% at June 2014 due to the increase in working capital, acquisitions and capital expenditure. In addition to higher debt levels, as noted below, this ratio was affected by a put option liability of R473 million. The net debt level is within the target gearing range of 60% to 80%; the net debt to EBITDA ratio at 1.6 times (2014: 1.4 times) remains prudent.

Shareholders' equity was impacted negatively by: a put option liability of R473 million relating to the minority shareholdings in Imres; the strengthening of the Rand against the Euro, which resulted in a loss on the foreign currency translation reserve of R309 million; and a R93 million reduction resulting from the re-measurement of defined benefit plans in the Logistics International division.

#### CASH FLOW

|                                                                                                                                                | 2015<br>Rm                                      | 2014<br>Restated*<br>Rm                     | %<br>change |
|------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|---------------------------------------------|-------------|
| Cash generated by operations before movements in working capital Movements in net working capital                                              | 9 049<br>(50)**                                 | 8 674<br>(2 701)                            | 5           |
| Cash generated by operations before capital expenditure on rental assets                                                                       | 8 999                                           | 5 973                                       | 51          |
| Capital expenditure on rental assets<br>Interest paid<br>Tax paid                                                                              | (1 531)<br>(1 180)<br>(1 301)                   | (811)<br>(926)<br>(1 267)                   |             |
| Cash flows from operating activities                                                                                                           | 4 987                                           | 2 969                                       | 68          |
| Net new business acquisitions Capital expenditure (non-rental assets) Equities, investments and loans Dividends paid and share buy backs Other | (938)<br>(2 988)<br>(1 025)<br>(1 780)<br>(217) | (297)<br>(2 788)<br>969<br>(2 442)<br>(383) |             |
| Increase in net debt                                                                                                                           | (1 961)                                         | (1 972)                                     | -           |
| Free Cash flow                                                                                                                                 | 4 514                                           | 2 138                                       | 111         |

<sup>\*</sup> Vehicles on rental to Car Hire companies were reclassified out of Inventory into Vehicles for hire.

Cash generated by operations before capital expenditure on rental assets was R9,0 billion compared to R6,0 billion in 2014. This was due mainly to more effective working capital management. After interest, tax payments and capital expenditure on rental assets, net cash flow from operating activities increased to R5,0 billion from R3,0 billion last year.

The main contributors to the net R938 million invested in new business acquisitions during the year were Imres, S&B Commercials and Pharmed.

Net replacement and expansion capital expenditure, excluding rental assets, was 7% higher, which included substantial investment by the Logistics International division in the South American contract, investment in fleet in the Logistics Africa division and higher property investments by the South African businesses.

Outflows from equities, investments and loans resulted mainly from Regent investing in foreign equities and longer term deposits. Dividends amounting to R1,7 billion were paid during the year.

#### Liquidity

The Group's liquidity position is strong with R9,4 billion in unutilised facilities (excluding asset based finance facilities). Fixed rate debt represents 46% of total debt and 73% is of a long term nature. The Group's credit rating as determined by Moody's was unchanged at Baa3 with a stable outlook.

#### Dividend

A final dividend of 445 cents per ordinary share (2014: 420 cents per share) has been declared.

# Board changes

As announced on 7 May 2015, Mr. Thulani Gcabashe has elected to resign from the board of Imperial Holdings Limited at the conclusion of the AGM on the 3rd November 2015 pursuant to his appointment as Chairman of Standard Bank Group Limited. As announced yesterday, Dr Suresh Kana, recent past Chief Executive Officer of PwC, will be appointed as an independent non-executive director of Imperial Holdings Limited from the 1st September 2015 and as Chairman of the board from Mr Gcabashe's resignation.

During the year the resignations of Messrs Brody, Riemann, Hiemstra and Engelbrecht were announced.

Messrs Peter Cooper and Graham Dempster were appointed on 24 February 2015, having enjoyed highly distinguished executive careers, most recently with RMB Holdings and Nedbank respectively. Since then Mr Cooper has been appointed chair of the newly constituted Investment Committee and Mr Dempster a member of the Audit Committee.

As previously announced, after 13 years as an independent non-executive director and chairperson of the Audit Committee, Mr. Mike Leeming will retire from the Board on 30th August 2015. He will be succeeded, effective 1st September 2015 by Mr. Moses Kgosana, a highly regarded member of the accounting profession, who established and later merged his own firm with KPMG where in recent years he served as Chief Executive and Senior Partner.

<sup>\*\*</sup> Movements in net working capital exclude working capital arising from acquisitions.

Mr. Mohammed Akoojee will resign from the board of Imperial Holdings as an executive director on 30th September 2015 pursuant to his appointment as Chief Executive Officer of the Rest of Africa sub division of Imperial Logistics Africa on 1st October 2015.

#### Prospects

The factors contributing to heightened uncertainty and volatility in economies, markets and industries globally are well publicised, as are the additional consequences of unemployment, low growth and confidence, increasing socio-political tensions, and electricity supply failures facing South African business. None of these are expected to change markedly in the short to medium term.

The factors most relevant to the fortunes of Imperial are: the weakening of the Rand against the currencies in which we import new vehicles; the poor state of the South African economy; a much slower than expected recovery of the German economy; and the impact of political uncertainty and a sustained low oil price on the economy and currency of Nigeria.

In the absence of a marked deterioration in current conditions we expect Imperial to produce single digit growth of revenue and operating profit for continuing operations in 2016. 2016 performance to date is in line with expectations.

The Group has embarked on various strategies to enhance the value added by Imperial Holdings and the competitiveness and sustainability of its subsidiaries. We are confident that these initiatives will improve risk adjusted returns and unlock shareholder value in the medium term.

MARK J. LAMBERTI - Chief Executive Officer OSMAN S. ARBEE - Chief Financial Officer

The forecast financial information herein has not been reviewed or reported on by Imperial's auditors.

Declaration of preference and ordinary dividends for the year ended 30 June 2015

#### Preference shareholders

Notice is hereby given that a gross final preference dividend of 380,51712 cents per preference share has been declared payable, by the Board of Imperial, to holders of non-redeemable, non-participating preference shares. The dividend will be paid out of reserves.

The preference dividend will be subject to a local dividend tax rate of 15%. The net preference dividend, to those shareholders who are not exempt from paying dividend tax, is therefore 323,43955 cents per share.

The total number of preference shares in issue at the date of declaration is 4 540 041.

#### Ordinary shareholders

Notice is hereby given that a gross final ordinary dividend in the amount of 445 cents per ordinary share has been declared payable, by the Board of Imperial, to holders of ordinary shares. The dividend will be paid out of reserves.

The ordinary dividend will be subject to a local dividend tax rate of 15%. The net ordinary dividend, to those shareholders who are not exempt from paying dividend tax, is therefore 378,25 cents per share.

The total number of ordinary shares in issue at the date of declaration is 202 782 278.

The company has determined the following salient dates for the payment of the preference dividend and ordinary dividend:

2015

Last day for preference shares and ordinary shares respectively to trade cum-preference dividend and cum
ordinary dividend
Preference and ordinary shares commence trading ex-preference dividend and ex-ordinary dividend respectively
Record date
Payment date
Thursday, 17 September
Friday, 18 September
Monday, 25 September
Monday, 28 September

The company's income tax number is 9825178719.

Share certificates may not be dematerialised/rematerialised between Friday, 18 September 2015 and Friday, 25 September 2015, both days inclusive. On Monday, 28 September 2015, amounts due in respect of the preference dividend and the ordinary dividend will be electronically transferred to the bank accounts of certificated shareholders that utilise this facility. In respect of those who do not, cheques dated 28 September 2015 will be posted on or about that date. Shareholders who have dematerialised their shares will have their accounts, held at their CSDP or Broker, credited on Monday, 28 September 2015.

On behalf of the board

RA Venter Group Company Secretary

24 August 2015

### Auditor's report

These summarised consolidated financial statements for the year ended 30 June 2015 have been audited by Deloitte & Touche, who expressed an unmodified opinion thereon. The auditor also expressed an unmodified opinion on the annual financial statements from which these summarised consolidated statements were derived.

A copy of the auditor's report on the summarised consolidated financial statements and of the auditor's report on the annual consolidated financial statements are available for inspection at the company's registered office, together with the financial statements identified in the respective auditor's reports.

The auditor's report does not necessarily report on all of the information contained in these financial results. Shareholders are therefore advised that in order to obtain a full understanding of the nature of the auditor's engagement, they should obtain a copy of the auditor's report together with the accompanying financial information from the company's registered office.

Continuing and discontinued operations for the year ended 30 June 2015

As described above the Group plans to dispose of its Insurance business. The Group expects that the fair value less cost to sell the business will be higher than the aggregate carrying amount of the related assets and liabilities. Therefore, no impairment loss was recognised either on the reclassification of the assets and liabilities as held for sale or at 30 June 2015.

The results of the Insurance businesses are presented in the statement of profit or loss as discontinued operations. The comparative profit or loss has been re-presented accordingly. The assets and related liabilities of the Insurance business has been reclassified to 'Assets classified as held for sale' and 'Liabilities directly associated with assets classified as held for sale' respectively on the statement of financial position.

The following table shows the combined results of the continuing and discontinued operations after eliminating inter-group transactions.

|                                                                                                         | %<br>change | Total<br>operations<br>2015<br>Rm | Continuing<br>operations<br>2015<br>Rm | Discontinued<br>operations<br>2015<br>Rm | Total<br>operations<br>2014<br>Rm | Continuing<br>operations*<br>2014<br>Rm | Discontinued<br>operations<br>2014<br>Rm |
|---------------------------------------------------------------------------------------------------------|-------------|-----------------------------------|----------------------------------------|------------------------------------------|-----------------------------------|-----------------------------------------|------------------------------------------|
| Revenue<br>Net operating expenses                                                                       | 7           | 110 487<br>(101 732)              | 107 453<br>(99 290)                    | 3 034<br>(2 442)                         | 103 567<br>(95 091)               | 100 662<br>(92 667)                     | 2 905<br>(2 424)                         |
| Profit from operations before depreciation and recoupments  Depreciation, amortisation, impairments and |             | 8 755                             | 8 163                                  | 592                                      | 8 476                             | 7 995                                   | 481                                      |
| recoupments                                                                                             |             | (2 520)                           | (2 492)                                | (28)                                     | (2 291)                           | (2 264)                                 | (27)                                     |
| Operating profit<br>Recoupments from sale of properties, net of                                         | 1           | 6 235                             | 5 671                                  | 564                                      | 6 185                             | 5 731                                   | 454                                      |
| impairments Amortisation of intangible assets arising on                                                |             | 29                                | 29                                     |                                          | 113                               | 110                                     | 3                                        |
| business combinations<br>Other non-operating items                                                      |             | (415)<br>(88)                     | (415)<br>(80)                          | (8)                                      | (336)<br>(155)                    | (336)<br>(149)                          | (6)                                      |
| Profit before net finance costs<br>Net finance costs                                                    | (1)<br>29   | 5 761<br>(1 194)                  | 5 205<br>(1 194)                       | 556                                      | 5 807<br>(926)                    | 5 356<br>(926)                          | 451                                      |
| Profit before share of result of associates and joint ventures Share of result of associates and joint  |             | 4 567                             | 4 011                                  | 556                                      | 4 881                             | 4 430                                   | 451                                      |
| ventures                                                                                                |             | 32                                | 33                                     | (1)                                      | 76                                | 78                                      | (2)                                      |
| Profit before tax<br>Income tax expense                                                                 | (7)         | 4 599<br>(1 213)                  | 4 044<br>(1 035)                       | 555<br>(178)                             | 4 957<br>(1 330)                  | 4 508<br>(1 171)                        | 449<br>(159)                             |
| Net profit for the year                                                                                 | (7)         | 3 386                             | 3 009                                  | 377                                      | 3 627                             | 3 337                                   | 290                                      |
| Net profit attributable to:                                                                             |             |                                   |                                        |                                          |                                   |                                         |                                          |
| Owners of Imperial<br>Non-controlling interests                                                         | (7)<br>(6)  | 3 054<br>332                      | 2 735<br>274                           | 319<br>58                                | 3 272<br>355                      | 3 025<br>312                            | 247<br>43                                |
|                                                                                                         |             | 3 386                             | 3 009                                  | 377                                      | 3 627                             | 3 337                                   | 290                                      |
| Earnings per share (cents)                                                                              |             |                                   |                                        |                                          |                                   |                                         |                                          |
| - Basic<br>- Diluted                                                                                    | (6)<br>(6)  | 1 582<br>1 568                    | 1 416<br>1 406                         | 166<br>162                               | 1 687<br>1 666                    | 1 559<br>1 542                          | 128<br>124                               |
| Headline earnings per share (cents)                                                                     |             |                                   |                                        |                                          |                                   |                                         |                                          |
| - Basic<br>- Diluted                                                                                    |             | 1 624<br>1 609                    | 1 458<br>1 446                         | 166<br>163                               | 1 625<br>1 606                    | 1 498<br>1 482                          | 127<br>124                               |
| Core earnings per share (cents)                                                                         |             |                                   |                                        |                                          |                                   |                                         |                                          |
| - Basic<br>- Diluted                                                                                    | (3)<br>(3)  | 1 754<br>1 736                    | 1 586<br>1 571                         | 168<br>165                               | 1 815<br>1 790                    | 1 685<br>1 664                          | 130<br>126                               |

<sup>\*</sup> After restating for the change in accounting policy as described in note 2.1.

The major classes of assets and liabilities classified as held for sale at 30 June 2015 were as follows:

| the high classes of assets and habilities classified as field for sale at 50 Julie 2015 were as follows:                                                                                                                                                               |            |            |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------------|
|                                                                                                                                                                                                                                                                        | 2015<br>Rm | 2014<br>Rm |
| Assets                                                                                                                                                                                                                                                                 |            |            |
| Goodwill and intangible assets                                                                                                                                                                                                                                         | 122        |            |
| Investment in associates and joint ventures                                                                                                                                                                                                                            | 17         |            |
| Property, plant and equipment                                                                                                                                                                                                                                          | 146        |            |
| Income tax assets                                                                                                                                                                                                                                                      | 20         |            |
| Investments and other financial assets                                                                                                                                                                                                                                 | 3 250      |            |
| Trade and other receivables                                                                                                                                                                                                                                            | 218        |            |
| Cash resources                                                                                                                                                                                                                                                         | 845        |            |
| Assets classified as held for sale                                                                                                                                                                                                                                     | 4 618      |            |
| Liabilities                                                                                                                                                                                                                                                            |            |            |
| Insurance and investment contracts                                                                                                                                                                                                                                     | 1 361      |            |
| Income tax liabilities                                                                                                                                                                                                                                                 | 197        |            |
| Trade and other payables and provisions                                                                                                                                                                                                                                | 1 155      |            |
| Liabilities directly associated with assets classified as held for sale                                                                                                                                                                                                | 2 713      |            |
| Investments and other financial assets consists of listed investments of R2 288 million (level 1 financial instrument) and fixed and negotiable deposits of R733 million (level 2 financial instrument) and reinsurance receivables of R229 million at amortised cost. |            |            |
| The cash flows from discontinued operations were as follows:                                                                                                                                                                                                           |            |            |
| Cash flows from operating activities                                                                                                                                                                                                                                   | 391        | 402        |
| Cash flows from investing activities                                                                                                                                                                                                                                   | (1 103)    | 1 123      |
| Cash flows from financing activities                                                                                                                                                                                                                                   | (31)       | (72)       |

|                                                                                                                                                                       | Notes | %<br>change | 2015<br>Rm                   | 2014*<br>Rm                    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-------------|------------------------------|--------------------------------|
| CONTINUING OPERATIONS Revenue Net operating expenses                                                                                                                  |       | 7           | 107 453<br>(99 290)          | 100 662<br>(92 667)            |
| Profit from operations before depreciation and recoupments Depreciation, amortisation, impairments and recoupments                                                    |       |             | 8 163<br>(2 492)             | 7 995<br>(2 264)               |
| Operating profit Recoupments from sale of properties, net of impairments Amortisation of intangible assets arising on business combinations Other non-operating items | 6     | (1)         | 5 671<br>29<br>(415)<br>(80) | 5 731<br>110<br>(336)<br>(149) |
| Profit before net finance costs<br>Net finance costs                                                                                                                  | 7     | (3)<br>29   | 5 205<br>(1 194)             | 5 356<br>(926)                 |
| Profit before share of result of associates and joint ventures<br>Share of result of associates and joint ventures                                                    |       |             | 4 011<br>33                  | 4 430<br>78                    |
| Profit before tax<br>Income tax expense                                                                                                                               |       | (10)        | 4 044<br>(1 035)             | 4 508<br>(1 171)               |
| Profit for the year from continuing operations                                                                                                                        |       | (10)        | 3 009                        | 3 337                          |
| DISCONTINUED OPERATIONS Profit for the year from discontinued operations                                                                                              |       |             | 377                          | 290                            |
| Net profit for the year                                                                                                                                               |       | (7)         | 3 386                        | 3 627                          |
| Net profit attributable to:<br>Owners of Imperial                                                                                                                     |       |             | 3 054                        | 3 272                          |
| - Continuing operations<br>- Discontinued operations                                                                                                                  |       |             | 2 735<br>319                 | 3 025<br>247                   |
| Non-controlling interests                                                                                                                                             |       |             | 332                          | 355                            |
| - Continuing operations<br>- Discontinued operations                                                                                                                  |       |             | 274<br>58                    | 312<br>43                      |
|                                                                                                                                                                       |       |             | 3 386                        | 3 627                          |
| Earnings per share (cents) Continuing operations                                                                                                                      |       |             |                              |                                |
| <ul><li>Basic</li><li>Diluted</li><li>Discontinued operations</li></ul>                                                                                               |       | (9)<br>(9)  | 1 416<br>1 406               | 1 559<br>1 542                 |
| - Basic - Diluted Total operations                                                                                                                                    |       | 30<br>31    | 166<br>162                   | 128<br>124                     |
| - Basic<br>- Diluted                                                                                                                                                  |       | (6)<br>(6)  | 1 582<br>1 568               | 1 687<br>1 666                 |

<sup>\*</sup> Restated for change in accounting policy as described in note 2.1 and re-presented for continuing and discontinued operations. To view the results of total operations refer above.

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2015<br>Rm                      | 2014<br>Rm                                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|-------------------------------------------------|
| Net profit for the year<br>Other comprehensive income                                                                                                                                                                                                                                                                                                                                                                                                                     | 3 386<br>(268)                  | 3 627<br>177                                    |
| Items that may be reclassified subsequently to profit or loss                                                                                                                                                                                                                                                                                                                                                                                                             | (172)                           | 133                                             |
| Exchange (losses) gains arising on translation of foreign operations  Share of associates' and joint ventures movement in foreign currency translation reserve  Movement in valuation reserve  Reclassification of loss (gain) on disposal of available-for-sale investments  Movement in hedge accounting reserve  Share of associates' and joint ventures movement in hedge accounting reserve  Income tax relating to items that may be reclassified to profit or loss | (312)<br>8<br>(87)<br>43<br>175 | 521<br>12<br>45<br>(1)<br>(420)<br>(14)<br>(10) |
| Items that will not be reclassified to profit or loss                                                                                                                                                                                                                                                                                                                                                                                                                     | (96)                            | 44                                              |
| Remeasurement of defined benefit obligations Income tax on remeasurement of defined benefit obligations                                                                                                                                                                                                                                                                                                                                                                   | (137)<br>41                     | 64<br>(20)                                      |
| Total comprehensive income for the year                                                                                                                                                                                                                                                                                                                                                                                                                                   | 3 118                           | 3 804                                           |
| Total comprehensive income attributable to:  Owners of Imperial  Non-controlling interests                                                                                                                                                                                                                                                                                                                                                                                | 2 762<br>356<br>3 118           | 3 486<br>318<br>3 804                           |

|                                                                                                                                                                                                                                                                                 | %<br>change | 2015<br>Rm              | 2014<br>Rm                 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------------|----------------------------|
| Headline earnings reconciliation<br>Earnings - basic<br>Saving of finance costs by associate on potential sale of Imperial shares                                                                                                                                               | (7)         | 3 054<br>44             | 3 272<br>60                |
| Earnings - diluted<br>Profit on disposal of property, plant and equipment (IAS 16)<br>Loss on disposal of intangible assets (IAS 38)                                                                                                                                            |             | 3 098<br>(85)           | 3 332<br>(193)<br>1        |
| Impairment of property, plant and equipment (IAS 36) Impairment of intangible assets (IAS 36) Impairment of goodwill (IAS 36) (Profit) loss on disposal of investments in associates and joint ventures (IAS 28) Profit on disposal of subsidiaries and businesses (IFRS 10)    |             | 28<br>67<br>(2)<br>(15) | 39<br>7<br>38<br>7<br>(81) |
| Reclassification of loss (gain) on disposal of available-for-sale investment (IAS 39) Remeasurements included in share of result of associates and joint ventures Tax effects of remeasurements Non-controlling interests share of remeasurements                               |             | 43<br>41<br>13<br>(9)   | (1)<br>18<br>42<br>2       |
| Headline earnings - diluted<br>Saving of finance costs by associate on potential sale of Imperial shares                                                                                                                                                                        |             | 3 179<br>(44)           | 3 211<br>(60)              |
| Headline earnings - basic                                                                                                                                                                                                                                                       | (1)         | 3 135                   | 3 151                      |
| Headline earnings per share (cents) Continuing operations - Basic - Diluted Discontinued operations                                                                                                                                                                             | (3)<br>(2)  | 1 458<br>1 446          | 1 498<br>1 482             |
| - Basic<br>- Diluted                                                                                                                                                                                                                                                            | 31<br>31    | 166<br>163              | 127<br>124                 |
| Total operations - Basic - Diluted                                                                                                                                                                                                                                              | 31          | 1 624<br>1 609          | 1 625<br>1 606             |
| Core earnings reconciliation<br>Headline earnings - basic<br>Saving of finance costs by associate on potential sale of Imperial shares                                                                                                                                          | (1)         | 3 135<br>44             | 3 151<br>60                |
| Headline earnings - diluted<br>Amortisation of intangible assets arising on business combinations<br>Non-recurring foreign exchange gain on inter-group monetary item                                                                                                           | (1)         | 3 179<br>415<br>(104)   | 3 211<br>336               |
| Net cost of meeting obligations under onerous contract Business acquisition costs Remeasurement of contingent consideration and put option liabilities Change in economic assumptions on insurance funds Charge for amending the conversion profile of deferred ordinary shares |             | 16<br>47<br>6           | 64<br>22<br>(2)<br>7<br>70 |
| Tax effects of core earnings adjustments<br>Non-controlling interests share of core earnings adjustments                                                                                                                                                                        |             | (85)<br>(43)            | (119)<br>(10)              |
| Core earnings - diluted<br>Saving of finance costs by associate on potential sale of Imperial shares                                                                                                                                                                            | (4)         | 3 431<br>(44)           | 3 579<br>(60)              |
| Core earnings - basic                                                                                                                                                                                                                                                           | (4)         | 3 387                   | 3 519                      |

|                                                            | % change | 2015  | 2014  |
|------------------------------------------------------------|----------|-------|-------|
| Core earnings per share (cents)                            |          |       |       |
| Continuing operations                                      |          |       |       |
| - Basic                                                    | (6)      | 1 586 | 1 685 |
| - Diluted                                                  | (6)      | 1 571 | 1 664 |
| Discontinued operations                                    |          |       |       |
| - Basic                                                    | 29       | 168   | 130   |
| - Diluted                                                  | 31       | 165   | 126   |
| Total operations                                           |          |       |       |
| - Basic                                                    | (3)      | 1 754 | 1 815 |
| - Diluted                                                  | (3)      | 1 736 | 1 790 |
| Additional information                                     |          |       |       |
| Net asset value per share (cents)                          | 7        | 9 696 | 9 037 |
| Dividend per ordinary share (cents)                        | (3)      | 795   | 820   |
| Number of ordinary shares in issue (million)               |          |       |       |
| - total shares                                             |          | 202,8 | 207,8 |
| - net of shares repurchased                                |          | 194,6 | 194,1 |
| - weighted average for basic                               |          | 193,1 | 193,9 |
| - weighted average for diluted                             |          | 197,6 | 200,0 |
| Number of other shares (million)                           |          |       |       |
| - Deferred ordinary shares to convert into ordinary shares |          | 8,3   | 9,1   |

|                                                                            | Note | 2015<br>Rm     | 2014*<br>Rm | 2013*<br>Rm    |
|----------------------------------------------------------------------------|------|----------------|-------------|----------------|
| ACCETC                                                                     |      |                |             |                |
| ASSETS                                                                     | 0    | 7 193          | 6 766       | 5 206          |
| Goodwill and intangible assets Investment in associates and joint ventures | 8    | 7 193<br>1 351 | 1 418       | 5 206<br>1 317 |
| Property, plant and equipment                                              |      | 10 967         | 10 469      | 9 257          |
| Transport fleet                                                            |      | 5 610          | 5 322       | 4 626          |
| Deferred tax assets                                                        |      | 1 097          | 1 101       | 1 094          |
| Investments and loans                                                      |      | 357            | 2 468       | 3 218          |
| Other financial assets                                                     |      | 36             | 267         | 227            |
| Vehicles for hire                                                          |      | 3 603          | 2 945       | 2 929          |
| Inventories                                                                |      | 15 465         | 13 132      | 11 028         |
| Tax in advance                                                             |      | 295            | 148         | 439            |
| Trade and other receivables                                                |      | 12 849         | 11 882      | 10 437         |
| Cash resources                                                             |      | 2 271          | 3 103       | 1 844          |
| Assets classified as held for sale                                         |      | 4 618          | 3 103       | 94             |
|                                                                            |      |                |             |                |
| Total assets                                                               |      | 65 712         | 59 021      | 51 716         |
| EQUITY AND LIABILITIES                                                     |      |                |             |                |
| Capital and reserves                                                       |      |                |             |                |
| Share capital and share premium                                            |      | 382            | 382         | 382            |
| Shares repurchased                                                         |      | (668)          | (220)       | (220)          |
| Other reserves                                                             |      | 1 089          | 1 149       | 1 023          |
| Retained earnings                                                          |      | 18 065         | 16 229      | 15 056         |
| Attributable to owners of Imperial                                         |      | 18 868         | 17 540      | 16 241         |
| Put arrangements over non-controlling interests                            |      | (1 473)        | (1 000)     |                |
| Non-controlling interests                                                  |      | 1 838          | 1 569       | 1 295          |
| Total equity                                                               |      | 19 233         | 18 109      | 17 536         |
|                                                                            |      |                |             |                |
| Liabilities Non-redeemable, non-participating preference shares            |      | 441            | 441         | 441            |
| Retirement benefit obligations                                             |      | 1 157          | 1 083       | 1 014          |
| Interest-bearing borrowings                                                |      | 16 764         | 14 544      | 10 568         |
| Insurance, investment, maintenance and warranty contracts                  |      | 3 191          | 4 310       | 3 970          |
| Deferred tax liabilities                                                   |      | 1 193          | 1 355       | 1 498          |
| Other financial liabilities                                                |      | 2 019          | 1 711       | 419            |
| Trade and other payables and provisions                                    |      | 18 440         | 16 981      | 15 771         |
| Current tax liabilities                                                    |      | 561            | 487         | 453            |
| Liabilities directly associated with assets classified as held for sale    |      | 2 713          |             | 46             |
| Total liabilities                                                          |      | 46 479         | 40 912      | 34 180         |
| Total equity and liabilities                                               |      | 65 712         | 59 021      | 51 716         |

<sup>\*</sup> Restated for the change in accounting policy as described in note 2.1.

|                                                                                                                                                                                                                                                                                                                                                           | Note | %<br>change | 2015<br>Rm                                               | 2014*<br>Rm                                                           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|-------------|----------------------------------------------------------|-----------------------------------------------------------------------|
| Cash flows from operating activities<br>Cash generated by operations before movements in net working capital<br>Movements in net working capital                                                                                                                                                                                                          |      |             | 9 049<br>(50)                                            | 8 674<br>(2 701)                                                      |
| Cash generated by operations before capital expenditure on rental assets<br>Expansion capital expenditure - rental assets<br>Net replacement capital expenditure - rental assets                                                                                                                                                                          |      | 51          | 8 999<br>(772)<br>(759)                                  | 5 973<br>(331)<br>(480)                                               |
| - Expenditure<br>- Proceeds                                                                                                                                                                                                                                                                                                                               |      |             | (2 496)<br>1 737                                         | (2 543)<br>2 063                                                      |
| Cash generated by operations<br>Net finance cost paid<br>Tax paid                                                                                                                                                                                                                                                                                         |      | 45          | 7 468<br>(1 180)<br>(1 301)                              | 5 162<br>(926)<br>(1 267)                                             |
|                                                                                                                                                                                                                                                                                                                                                           |      | 68          | 4 987                                                    | 2 969                                                                 |
| Cash flows from investing activities Net acquisitions of subsidiaries and businesses Expansion capital expenditure - excluding rental assets Net replacement capital expenditure - excluding rental assets Net movement in associates and joint ventures Net movement in investments, loans and other financial instruments                               |      |             | (938)<br>(1 743)<br>(1 245)<br>178<br>(1 203)<br>(4 951) | (297)<br>(1 626)<br>(1 162)<br>(144)<br>1 113<br>(2 116)              |
| Cash flows from financing activities  Hedge cost premium paid  Ordinary shares repurchased (2014 repurchased and cancelled)  Dividends paid  Change in non-controlling interests  Capital raised from non-controlling interests  Repayment of corporate bond  Proceeds on the issue of corporate bonds  Net increase in other interest-bearing borrowings |      |             | (128)<br>(56)<br>(1 724)<br>(90)<br>1                    | (108)<br>(502)<br>(1 940)<br>(364)<br>89<br>(1 500)<br>3 000<br>1 805 |
| Net (decrease) increase in cash and cash equivalents Effects of exchange rate changes on cash resources in foreign currencies Cash and cash equivalents at beginning of year                                                                                                                                                                              |      |             | (1 510)<br>(1 474)<br>7<br>898                           | 480<br>1 333<br>45<br>(480)                                           |
| Cash and cash equivalents at end of year                                                                                                                                                                                                                                                                                                                  | 9    | (163)       | (569)                                                    | 898                                                                   |

<sup>\*</sup> Restated for change in accounting policy as described in note 2.1.

|                                                                                                                                                                                                                                                                                                                                                                                                        | Share<br>capital<br>and share<br>premium<br>Rm | Shares<br>re-purchased<br>Rm | Other<br>reserves<br>Rm         | Retained<br>earnings<br>Rm | Attributable<br>to owners<br>of Imperial<br>Rm | Put<br>arrangements<br>over<br>non-controlling<br>interests<br>Rm | Non-<br>controlling<br>interests<br>Rm | Total<br>equity<br>Rm                          |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|------------------------------|---------------------------------|----------------------------|------------------------------------------------|-------------------------------------------------------------------|----------------------------------------|------------------------------------------------|
| At June 2013<br>Total comprehensive income for the year                                                                                                                                                                                                                                                                                                                                                | 382                                            | (220)                        | 1 023<br>170                    | 15 056<br>3 316            | 16 241<br>3 486                                |                                                                   | 1 295<br>318                           | 17 536<br>3 804                                |
| Net attributable profit for the year<br>Other comprehensive income                                                                                                                                                                                                                                                                                                                                     |                                                |                              | 170                             | 3 272<br>44                | 3 272<br>214                                   |                                                                   | 355<br>(37)                            | 3 627<br>177                                   |
| Movement in statutory reserves Share-based cost charged to profit or loss Share-based equity reserve transferred to retained earnings on vesting Share-based equity reserve hedge cost utilisation Charge for amending the conversion profile of the deferred ordinary shares Ordinary dividend paid Repurchase and cancellation of 2 971 808 ordinary shares from the open market at an average price |                                                |                              | 10<br>101<br>(16)<br>(95)<br>70 | (10)<br>16<br>(1 618)      | 101<br>(95)<br>70<br>(1 618)                   |                                                                   | 3 (5)                                  | 104<br>(100)<br>70<br>(1 618)                  |
| of R168,85 per share Initial recognition of put option written over non-controlling interest Share of changes in net assets of associates and joint ventures Realisation on disposal of subsidiaries Non-controlling interests acquired, net of disposals and shares issued Net decrease in non-controlling interests through buy-outs Non-controlling interest share of dividends                     |                                                |                              | 91<br>29<br>(9)<br>(225)        | (502)<br>(29)              | (502)<br>91<br>(9)<br>(225)                    | (1 289)<br>289                                                    | 376<br>(96)<br>(322)                   | (502)<br>(1 289)<br>91<br>367<br>(32)<br>(322) |
| At June 2014<br>Total comprehensive income for the year                                                                                                                                                                                                                                                                                                                                                | 382                                            | (220)                        | 1 149<br>(199)                  | 16 229<br>2 961            | 17 540<br>2 762                                | (1 000)                                                           | 1 569<br>356                           | 18 109<br>3 118                                |
| Net attributable profit for the year<br>Other comprehensive income                                                                                                                                                                                                                                                                                                                                     |                                                |                              | (199)                           | 3 054<br>(93)              | 3 054<br>(292)                                 |                                                                   | 332<br>24                              | 3 386<br>(268)                                 |
| Movement in statutory reserves Share-based cost charged to profit or loss Share-based equity reserve transferred to retained earnings on vesting                                                                                                                                                                                                                                                       |                                                |                              | 39<br>126<br>7                  | (39)<br>(7)                | 126                                            |                                                                   | 4                                      | 130                                            |
| Share-based equity reserve hedge refund Ordinary dividend paid Repurchase of 320 000 ordinary shares from the open market at an average price of R172,68 per                                                                                                                                                                                                                                           |                                                |                              | 7                               | (1 471)                    | 7<br>(1 471)                                   |                                                                   | (3)                                    | 4<br>(1 471)                                   |
| share plus transaction cost Initial recognition of put option written over non-controlling interest* Cancellation of 5 864 944 ordinary shares held by Lereko Mobility Reallocation of prior year surplus on shares cancelled                                                                                                                                                                          |                                                | (56)<br>665<br>(1 057)       |                                 | (665)<br>1 057             | (56)                                           | (473)                                                             |                                        | (56)<br>(473)                                  |
| Share of changes in net assets of associates and joint ventures Realisation on disposal of subsidiaries Non-controlling interests acquired, net of disposals and shares issued Net decrease in non-controlling interests through buy-outs Non-controlling interest share of dividends                                                                                                                  |                                                | (1 037)                      | (5)<br>12<br>(47)               | 1 037                      | (5)<br>12<br>(47)                              |                                                                   | 208<br>(43)<br>(253)                   | (5)<br>12<br>208<br>(90)<br>(253)              |
| At June 2015                                                                                                                                                                                                                                                                                                                                                                                           | 382                                            | (668)                        | 1 089                           | 18 065                     | 18 868                                         | (1 473)                                                           | 1 838                                  | 19 233                                         |

<sup>\*</sup> Initial fair value of the put option liability relating to the additional 30% that Imperial may acquire from the non-controlling shareholders of Imres.

Notes to the summarised consolidated financial statements For the year ended 30 June 2015

#### 1. Basis of preparation

The summarised consolidated financial statements have been prepared in accordance with the recognition and measurement criteria of International Financial Reporting Standards (IFRS) and its Interpretations adopted by the International Accounting Standards Board (IASB) in issue and effective for the Group at 30 June 2015 and the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and financial reporting pronouncements as issued by the Financial Reporting Standards Council. The results are presented in accordance with IAS 34 - Interim Financial Reporting and comply with the Listings Requirements of the Johannesburg Stock Exchange Limited and the Companies Act of South Africa, 2008. These summarised consolidated financial statements are an extract from the full annual financial statements.

These summarised consolidated financial statements have been prepared under the supervision of R Mumford, CA (SA) and were approved by the board of directors on 24 August 2015.

#### 2. Accounting policies

The accounting policies adopted and methods of computation used in the preparation of the summarised consolidated financial statements are in accordance with IFRS and are consistent with those of the annual financial statements for the year ended 30 June 2014 except for the change in policy as detailed below.

### 2.1 Change in accounting policy

Vehicles held under buy-back arrangements

The vehicle importer businesses, included under Vehicle Import, Distribution and Dealerships, sell vehicles that are subject to buy-back arrangements. These vehicles are accounted for as an operating lease over the period of the buy back arrangement lasting about one year. In prior years, they have been accounted for as Inventory (IAS 2).

As these vehicles are not immediately available for sale and subject to operating leases, it is considered more appropriate to account for them as items of Property, plant and equipment (IAS 16). The vehicles are included in Vehicles for hire on the statement of financial position.

This change in accounting policy resulted in a reallocation between line items on the statement of profit or loss, the statement of financial position and on the statement of cash flows without affecting operating profit and total assets. The impact of the restatement on the comparative amounts were as follows:

| Statement of financial position                                                                                                                                                                                      | 2014<br>Rm           | 2013<br>Rm   |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|--------------|
| Increase in vehicles for hire<br>Decrease in inventories                                                                                                                                                             | 642<br>(642)         | 464<br>(464) |
| Total assets                                                                                                                                                                                                         |                      |              |
| Statement of profit or loss                                                                                                                                                                                          |                      |              |
| Continuing operations Decrease in net operating expenses Increase in depreciation, amortisation, impairments and recoupments                                                                                         | 106<br>(106)         |              |
| Operating profit                                                                                                                                                                                                     |                      |              |
| Statement of cash flows                                                                                                                                                                                              |                      |              |
| Increase in cash generated by operations before movements in working capital<br>Decrease in movements in net working capital                                                                                         | 106<br>178           |              |
| Increase in cash generated by operations before capital expenditure on rental assets<br>Increase in expansion capital expenditure - rental assets<br>Increase in net replacement capital expenditure - rental assets | 284<br>(194)<br>(90) |              |
| <ul><li>Increase in expenditure</li><li>Increase in proceeds</li></ul>                                                                                                                                               | (584)<br>494         |              |
| Cash generated by operations                                                                                                                                                                                         |                      |              |

#### 2.2 Restatement of the segmental information

The 2014 segmental information has been restated to reflect the profit or loss for continuing operations only by excluding the Insurance segment, for the change in accounting policy as described in note 2.1 and for the reallocation of the UK head office out of Head-Office and Eliminations to the Vehicles Retail, Rental and After Market Parts segment.

The impact of the restatements were as follows:

|                                                                                                                                                                           | Revenue      | Operating<br>profit       | Depreciation,<br>amortisation,<br>impairments<br>and<br>recoupments | Net finance<br>costs | Pre-tax<br>profits               |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------------------------|---------------------------------------------------------------------|----------------------|----------------------------------|
| Segment profit or loss                                                                                                                                                    | Rm           | Rm                        | Rm                                                                  | Rm                   | Rm                               |
| Vehicle Import, Distribution and Dealerships<br>Previously stated<br>Change in accounting policy (refer note 2.1)                                                         | 27 100       | 1 518                     | 239<br>162                                                          | 360                  | 1 165                            |
| As restated                                                                                                                                                               | 27 100       | 1 518                     | 401                                                                 | 360                  | 1 165                            |
| Vehicle Retail, Rental and After Market Parts<br>Previously stated<br>Reallocation of UK head-office from Head Office and Eliminations                                    | 33 997<br>17 | 1 559<br>10               | 561<br>5                                                            | 272<br>7             | 1 363<br>8                       |
| As restated                                                                                                                                                               | 34 014       | 1 569                     | 566                                                                 | 279                  | 1 371                            |
| Motor-related Financial Services and Products Previously stated Continued access to cell captive arrangements with Regent Associate classified as discontinued operations | 1 166        | 477<br>110                | 63                                                                  |                      | 513<br>110<br>(7)                |
| As restated                                                                                                                                                               | 1 166        | 587                       | 63                                                                  |                      | 616                              |
| Segment financial position                                                                                                                                                |              | Operating<br>assets<br>Rm | Operating<br>liabilities<br>Rm                                      | Net<br>debt<br>Rm    | Net capital<br>expenditure<br>Rm |
| Vehicle Import, Distribution and Dealerships<br>Previously stated<br>Change in accounting policy (refer note 2.1)                                                         |              | 14 351                    | 4 172                                                               | 5 465                | 714<br>284                       |
| As restated                                                                                                                                                               |              | 14 351                    | 4 172                                                               | 5 465                | 998                              |
| Vehicle Retail, Rental and After Market Parts<br>Previously stated<br>Reallocation of UK head-office from Head Office and Eliminations                                    |              | 11 509<br>313             | 4 287<br>11                                                         | 2 242<br>178         | 614<br>19                        |
| As restated                                                                                                                                                               |              | 11 822                    | 4 298                                                               | 2 420                | 633                              |

### 2.3 New and amended accounting standards that became effective during the year

The Group applied the following amended statements during the year. None of the amendments has had a material impact on the consolidated financial statements of the Group.

- IAS 16 Property plant and equipment (amended)
- IAS 39 Financial Instruments Recognition and Measurements (amended)
- IAS 19 Employee Benefits (amended)
- IFRS 2 Share Based Payments (amended)
- New and revised International Financial Reporting Standards in issue but not yet effective
   The following standards will become applicable to the Group in future reporting periods:

IFRS 9 Financial Instruments (amended) - This standard will introduce new requirements for the classification and measurement of financial assets and financial liabilities and for derecognition. It also introduces a new impairment model which follows a three-stage approach based on changes in expected credit losses of a financial instrument. This standard becomes effective 1 January 2018.

IFRS 15 Revenue From Contracts With Customers establish the principles that an entity shall apply to report useful information to users of its financial statements about the nature, amount, timing, and uncertainty of revenue and cash flows arising from a contract with a customer. This standard was issued in May 2014 and replaces IAS 11 Construction contracts, IAS 18 Revenue, IFRIC 13 Customer Loyalty Programmes, IFRIC 15 Agreements for the Construction of Real Estate, IFRIC 18 Transfers of Assets from Customers and SIC-31 Revenue - Barter Transactions Involving Advertising Services. The standard becomes effective 1 January 2018.

The Group is in the process of assessing the impact of these standards on its consolidated financial statements.

### 4.

Presentation of statement of profit or loss
To improve the content and format of the statement of profit or loss, certain items that are not operational in nature have been shown in total with the details given in the note 6.

|    | 3                                                                                                                                          |                 |                |
|----|--------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|
|    |                                                                                                                                            | 2015            | 2014           |
| 5. | Foreign exchange rates                                                                                                                     |                 |                |
|    | The following major rates of exchange were used in the translation of the Group's foreign operations:                                      |                 |                |
|    | SA Rand : Euro<br>- closing                                                                                                                | 13,55           | 14,51          |
|    | - average                                                                                                                                  | 13,73           | 14,07          |
|    | SA Rand : US Dollar                                                                                                                        |                 |                |
|    | - closing<br>- average                                                                                                                     | 12,15<br>11,44  | 10,62<br>10,38 |
|    | - average                                                                                                                                  |                 |                |
|    |                                                                                                                                            | 2015<br>Rm      | 2014<br>Rm     |
| 6. | Other non-operating items                                                                                                                  |                 |                |
|    | Remeasurement of financial instruments not held-for-trading                                                                                | (15)            | (28)           |
|    | Foreign exchange gains (losses) on foreign currency monetary items                                                                         | 75              | (31)           |
|    | Charge for remeasurement of put option liabilities Gains on remeasurement of contingent consideration liabilities                          | (49)<br>2       | (16)<br>18     |
|    | Reclassification of (loss) gain on disposal of available-for-sale investment                                                               | (43)            | 10             |
|    | Capital items                                                                                                                              | (65)            | 13             |
|    | Impairment of goodwill                                                                                                                     |                 |                |
|    | Profit (loss) on disposal of investments in associates and joint ventures                                                                  | (66)<br>2       | (38)<br>(8)    |
|    | Profit on disposal of subsidiaries and businesses                                                                                          | 15              | 81             |
|    | Business acquisition costs                                                                                                                 | (16)            | (22)           |
|    | Other items                                                                                                                                |                 | (134)          |
|    | Net cost of meeting obligations under onerous contract<br>Charge for amending the conversion profile of the deferred ordinary shares       |                 | (64)<br>(70)   |
|    |                                                                                                                                            | (80)            | (149)          |
|    |                                                                                                                                            |                 |                |
|    |                                                                                                                                            | 2015            | 2014           |
|    |                                                                                                                                            | Rm              | Rm             |
| 7. | Net finance costs                                                                                                                          | (4.400)         | (02.4)         |
|    | Net interest paid Fair value loss on interest-rate swap instruments                                                                        | (1 180)<br>(14) | (926)          |
|    | Tall Talle 1055 of Interest rate 5wap instrainers                                                                                          |                 | (024)          |
|    |                                                                                                                                            | (1 194)         | (926)          |
| 8. | Goodwill and intangible assets<br>Goodwill                                                                                                 |                 |                |
|    | Cost                                                                                                                                       | 5 944           | 5 596          |
|    | Accumulated impairments                                                                                                                    | (926)           | (859)          |
|    |                                                                                                                                            | 5 018           | 4 737          |
|    | Net carrying value at beginning of year                                                                                                    | 4 737           | 3 926          |
|    | Net acquisition of subsidiaries and businesses                                                                                             | 463             | 579            |
|    | Impairment charge<br>Reclassifications to assets classified as held for sale                                                               | (67)<br>(13)    | (38)           |
|    | Currency adjustments                                                                                                                       | (102)           | 270            |
|    | Net carrying value at end of year                                                                                                          | 5 018           | 4 737          |
|    | Intangible assets                                                                                                                          | 2 175           | 2 029          |
|    | Goodwill and intangible assets                                                                                                             | 7 193           | 6 766          |
| 9. | Cash and cash equivalents                                                                                                                  |                 |                |
|    | Cash resources                                                                                                                             | 2 271           | 3 103          |
|    | Cash resources included in assets classified as held for sale<br>Short-term loans and overdrafts (Included in interest-bearing borrowings) | 845<br>(3 685)  | (2 205)        |
|    | Short term loans and overdians (included in interest bearing borrowings)                                                                   |                 |                |
|    |                                                                                                                                            | (569)           | 898            |
|    |                                                                                                                                            |                 |                |

### 10. Fair value of financial instruments

#### 10.1 Fair values of financial assets and liabilities carried at amortised cost

The following table sets out instances where the carrying amount of financial liabilities, as recognised on the statement of financial position, differ from their fair values.

|                                                                  | Carrying    | Fair         |
|------------------------------------------------------------------|-------------|--------------|
| 30 June 2015                                                     | value<br>Rm | value*<br>Rm |
| Listed corporate bonds (included in interest-bearing borrowings) | 5 841       | 5 808        |
| Listed non-redeemable, non-participating preference shares       | 441         | 345          |

<sup>\*</sup> Level 1 financial instrument.

The fair values of the remainder of the Group's financial assets and financial liabilities approximate their carrying values.

#### 10.2 Fair value hierarchy

The Group's financial instruments carried at fair value are classified in three categories defined as follows:

Level 1 financial instruments are those that are valued using unadjusted quoted prices in active markets for identical financial instruments.

Level 2 financial instruments are those valued using techniques based primarily on observable market data. Instruments in this category are valued using quoted prices for similar instruments or identical instruments in markets which are not considered to be active; or valuation techniques where all the inputs that have a significant effect on the valuation are directly or indirectly based on observable market data.

Level 3 financial instruments are those valued using techniques that incorporate information other than observable market data. Instruments in this category have been valued using a valuation technique where at least one input, which could have a significant effect on the instrument's valuation, is not based on observable market data.

The following table presents the valuation categories used in determining the fair values of financial instruments carried at fair value. For assets and liabilities classified as held for sale refer above.

| 30 June 2015                                                                                                                                                                                                  | Total<br>Rm     | Level 2<br>Rm | Level 3<br>Rm |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|---------------|---------------|
| Financial assets carried at fair value<br>Cross currency swap instrument (Included in Other financial assets)<br>Foreign exchange contracts (Included in Trade and other receivables)                         | 36<br>85        | 36<br>85      |               |
| Financial liabilities carried at fair value Put option liabilities (Included in Other financial liabilities)                                                                                                  | 1 640           |               | 1 640         |
| Contingent consideration liabilities (Included in Other financial liabilities)  Swap instruments (Included in Other financial liabilities)  Foreign exchange contracts (Included in Trade and other payables) | 31<br>233<br>70 | 233<br>70     | 31            |

### Transfers between hierarchy levels

The Group recognises transfers between levels of the fair value hierarchy as at the end of the reporting period during which the change has occurred. There were no transfers between the fair value hierarchies during the year.

### 10.3 Movements in level 3 financial instruments measured at fair value

The following tables shows a reconciliation of the opening and closing balances of level 3 financial liabilities carried at fair value.

| Put option<br>liabilities<br>Rm | contingent<br>consideration<br>liabilities<br>Rm | Total<br>Rm                                                                   |
|---------------------------------|--------------------------------------------------|-------------------------------------------------------------------------------|
| 990                             | 82                                               | 1 072                                                                         |
| 473                             |                                                  | 473                                                                           |
|                                 | 17                                               | 17                                                                            |
| 49                              | (2)                                              | 47                                                                            |
|                                 | (64)                                             | (64)                                                                          |
| 128                             | (2)                                              | 126                                                                           |
| 1 640                           | 31                                               | 1 671                                                                         |
|                                 | liabilities<br>Rm<br>990<br>473<br>49            | Put option consideration liabilities Rm Rm  990 82 473 17 49 (2) (64) 128 (2) |

#### Level 3 sensitivity information

The fair values of the level 3 financial liabilities of R1 671 million were estimated by applying an income approach valuation method including a present value discount technique. The fair value measurement is based on significant inputs that are not observable in the market. Key assumptions used in the valuations includes the assumed probability of achieving profit targets and the discount rates applied. The assumed profitabilities were based on historical performances but adjusted for expected growth.

The following table shows how the fair value of the level 3 financial liabilities as at 30 June 2015 would change if the significant assumptions were to be replaced by a reasonable possible alternative.

| Financial instruments |                                                                                | Valuation<br>technique | Key assumption                     | Carrying value<br>Rm | Increase in<br>liabilities<br>Rm | Decrease in<br>liabilities<br>Rm |
|-----------------------|--------------------------------------------------------------------------------|------------------------|------------------------------------|----------------------|----------------------------------|----------------------------------|
|                       | Put option liabilities<br>Contingent consideration liabilities                 | Income approach        | Earnings growth<br>Assumed profits | 1 640<br>31          | 21                               | (114)<br>(2)                     |
|                       |                                                                                |                        |                                    |                      | 2015<br>Rm                       | 2014<br>Rm                       |
| 11.                   | Contingencies and commitments<br>Capital commitments<br>Contingent liabilities |                        |                                    |                      | 2 289<br>405                     | 2 285<br>317                     |

### 12. Disposals and acquisitions during the year

There were no material disposals during the year. For acquisitions during the year refer to business combinations below.

# 13. Events after the reporting period

Dividend declaration

Shareholders are advised that a preference and an ordinary dividend has been declared by the board of Imperial on 24 August 2015. For more details please refer to the dividend declaration.

| Businesses<br>acquired               | Nature of business                                                                       | Operating segment                                | Date acquired  | Interest<br>acquired<br>(%) | Purchase<br>consideration<br>Rm |
|--------------------------------------|------------------------------------------------------------------------------------------|--------------------------------------------------|----------------|-----------------------------|---------------------------------|
| Pharmed Pharmaceutical (Pty) Limited | Wholesale supply and distribution of healthcare related products                         | Logistics Africa                                 | July 2014      | 62,5                        | 148                             |
| Imres BV*                            | Wholesaler of pharmaceutical and medical supplies to mainly African and emerging markets | Logistics Africa                                 | September 2014 | 75                          | 691                             |
| S&B Commercials plc                  | Mercedes Benz commercial franchise business                                              | Vehicle Retail, Rental and<br>After Market Parts | September 2014 | 100                         | 167                             |
| Individually immaterial acquisitions |                                                                                          |                                                  |                |                             | 70                              |
|                                      |                                                                                          |                                                  |                |                             | 1 076                           |

<sup>\*</sup> The Group subsequently decreased its interest in Imres BV to 70%.

| Fair value of assets acquired and liabilities assumed at date of acquisition: | Pharmed<br>Rm | Imres<br>Rm | S&B<br>Commercials<br>Rm | Individually<br>immaterial<br>acquisitions<br>Rm | Total<br>Rm |
|-------------------------------------------------------------------------------|---------------|-------------|--------------------------|--------------------------------------------------|-------------|
| Assets                                                                        |               |             |                          |                                                  |             |
| Intangible assets                                                             | 1             | 308         | 36                       | 10                                               | 355         |
| Property, plant and equipment                                                 | 60            | 8           | 53                       | 5                                                | 126         |
| Transport fleet                                                               | 5             |             |                          | 14                                               | 19          |
| Investments and loans                                                         |               |             |                          | 2                                                | 2           |
| Inventories                                                                   | 194           | 126         | 434                      | 7                                                | 761         |
| Trade and other receivables                                                   | 312           | 207         | 129                      | 31                                               | 679         |
| Cash resources                                                                |               | 12          | 63                       | 9                                                | 84          |
|                                                                               | 572           | 661         | 715                      | 78                                               | 2 026       |
| Liabilities                                                                   |               |             |                          |                                                  |             |
| Retirement benefit obligations                                                |               |             |                          | 1                                                | 1           |
| Deferred tax liabilities                                                      | 1             | 55          | 7                        |                                                  | 63          |
| Interest-bearing borrowings                                                   | 17            | 82          | 329                      | 4                                                | 432         |
| Trade and other payables and provisions                                       | 307           | 136         | 269                      | 36                                               | 748         |
| Current tax liabilities                                                       | 9             | 9           | 1                        | 1                                                | 20          |
|                                                                               | 334           | 282         | 606                      | 42                                               | 1 264       |
| Acquirees' carrying amount at acquisition                                     | 238           | 379         | 109                      | 36                                               | 762         |
| Non-controlling interests                                                     | (101)         | (95)        |                          | (3)                                              | (199)       |
| Net assets acquired                                                           | 137           | 284         | 109                      | 33                                               | 563         |
| Purchase consideration transferred                                            | 148           | 691         | 167                      | 70                                               | 1 076       |
| Cash paid                                                                     | 148           | 691         | 167                      | 53                                               | 1 059       |
| Contingent consideration                                                      |               |             |                          | 17                                               | 17          |
| Excess of purchase price over net assets acquired                             | 11            | 407         | 58                       | 37                                               | 513         |

### Reasons for the acquisitions

The Group acquired a 62,5% shareholding in Pharmed Pharmaceuticals (Pty) Limited. This acquisition is in line with the Group's strategy to integrate pharmaceutical wholesaling and distribution into its service offering. Pharmed specialises in the wholesale supply and distribution of healthcare related products, including ethical, generic, patent and homeopathic medicines; surgical, dental and veterinary products; and medical equipment.

The acquisition of 75% shareholding in Imres (5% of which was subsequently sold), is in line with the Group's strategy to expand its participation in the distribution of fast moving consumer goods and pharmaceutical products in Africa. It also complements Imperial's acquisitions of Imperial Health Sciences, Eco Health, Pharmed and the 49% equity interest in MDS Logistics. Imres adds sourcing and procurement capabilities to Imperial's service offering and it can leverage off Imperial's existing network and capabilities on the African continent.

The Group acquired a 100% shareholding in S&B Commercials, a Mercedes Benz commercial vehicle dealership with 4 main sites that covers North London, Essex and Hertfordshire and operates five dedicated customer workshops. The acquisition provided further diversification of our UK commercial vehicle franchise portfolio into the Mercedes brand which continues to grow its share in the UK market in both heavy and light commercial vehicles.

The other businesses were acquired to complement and expand our distribution of motor vehicles parts, pharmaceuticals, transport and business solutions and cleaning and hygiene services in South Africa, Africa and Europe.

#### Details of contingent consideration

The contingent consideration requires the Group to pay the vendors an additional total amount of R17 million over three years if the entities' net profit after tax exceeds certain profit targets.

#### Acquisition costs

Acquisition costs for business acquisitions concluded during the year amounted to R14 million and have been recognised as an expense in the statement of profit or loss in the 'Other non-operating items' line.

### Impact of the acquisition on the results of the Group

From the dates of acquisition the businesses acquired during the year contributed revenue of R3 309 million, operating profit of R280 million and after tax profit of R163 million. The after tax profit of R163 million includes the after tax impact of the funding cost of R27 million calculated on the cash consideration paid on acquisitions, the fair value loss on the remeasurement of the put option liability of R13 million and the amortisation of intangible assets arising out of the business combinations of R35 million.

Had all the acquisitions been consolidated from 1 July 2014, they would have contributed revenue of R3 700 million, operating profit of R320 million and after tax profit of R192 million. The Group's continuing revenue for the year would have increased to R107 844 million, operating profit would have increased to R5 711 million and after tax profit would have increased to R3 038 million. The after tax profit of R192 million includes the after tax impact of the funding cost of R32 million calculated on the cash consideration paid on acquisitions, the fair value loss on the remeasurement of the put option liability of R16 million and the amortisation of intangible assets arising out of the business combinations of R42 million.

#### Separate identifiable intangible assets

As at the acquisition date the fair value of the separate identifiable intangible assets was R355 million. This fair value, which is classified as a level 3 financial instrument was determined using the Multi-period Excess Earnings Method (MEEM) valuation technique.

The significant unobservable valuation inputs were as follows:

|                                          | Imres BV<br>% | S&B<br>Commercials<br>% |
|------------------------------------------|---------------|-------------------------|
| - Discount rates - Terminal growth rates | 11,0          | 8,0                     |
| - Terminal growth rates                  | 1,0           | 2,0                     |

The assumptions used in arriving at projected cash flows were based on past experience and adjusted for any expected changes. Other details

Trade and other receivables had gross contractual amounts of R730 million of which R51 million was doubtful. Non-controlling interests have been calculated based on their proportionate share in the acquiree's net assets. None of the goodwill is deductible for tax purposes.

|                                                                                     | Group         |                | Logistics<br>Group Africa |             | Logistics<br>International |             | Vehicle Import,<br>Distribution<br>and Dealerships |             | Vehicle Retail,<br>Rental and<br>After Market Parts |             | Motor-related<br>Financial Services<br>and Products |             | Head-Office<br>and<br>Eliminations |             |
|-------------------------------------------------------------------------------------|---------------|----------------|---------------------------|-------------|----------------------------|-------------|----------------------------------------------------|-------------|-----------------------------------------------------|-------------|-----------------------------------------------------|-------------|------------------------------------|-------------|
| Segment profit or loss - Continuing operations                                      | 2015<br>Rm    | 2014^<br>Rm    | 2015<br>Rm                | 2014<br>Rm  | 2015<br>Rm                 | 2014<br>Rm  | 2015<br>Rm                                         | 2014^<br>Rm | 2015<br>Rm                                          | 2014^<br>Rm | 2015<br>Rm                                          | 2014^<br>Rm | 2015<br>Rm                         | 2014^<br>Rm |
| Revenue                                                                             | 107 453       | 100 662        | 25 347                    | 22 090      | 19 071                     | 19 249      | 27 437                                             | 27 100      | 37 547                                              | 34 014      | 1 429                                               | 1 166       | (3 378)                            | (2 957)     |
| - South Africa                                                                      | 67 101        | 66 191         | 15 372                    | 15 755      |                            |             | 23 898                                             | 23 611      | 29 780                                              | 28 616      | 1 429                                               | 1 166       | (3 378)                            | (2 957)     |
| - Rest of Africa                                                                    | 10 481        | 6 818          | 9 974                     | 6 319       |                            |             | 388                                                | 390         | 119                                                 | 109         |                                                     |             |                                    |             |
| - International                                                                     | 29 871        | 27 653         | 1                         | 16          | 19 071                     | 19 249      | 3 151                                              | 3 099       | 7 648                                               | 5 289       |                                                     |             |                                    |             |
| Operating profit                                                                    | 5 671         | 5 731          | 1 587                     | 1 270       | 958                        | 971         | 960                                                | 1 518       | 1 677                                               | 1 569       | 620                                                 | 587         | (131)                              | (184)       |
| - South Africa                                                                      | 3 828         | 4 248          | 952                       | 939         |                            |             | 885                                                | 1 475       | 1 491                                               | 1 421       | 620                                                 | 587         | (120)                              | (174)       |
| - Rest of Africa                                                                    | 668           | 367            | 632                       | 334         |                            |             | 4                                                  | 6           | 32                                                  | 27          |                                                     |             |                                    |             |
| - International                                                                     | 1 175         | 1 116          | 3                         | (3)         | 958                        | 971         | 71                                                 | 37          | 154                                                 | 121         |                                                     |             | (11)                               | (10)        |
| Depreciation, amortisation, impairments and                                         |               |                |                           |             |                            |             |                                                    |             |                                                     |             |                                                     |             |                                    |             |
| recoupments                                                                         | 2 878         | 2 490          | 924                       | 773         | 739                        | 765         | 546                                                | 401         | 662                                                 | 566         | 117                                                 | 63          | (110)                              | (78)        |
| - South Africa                                                                      | 1 754         | 1 480          | 636                       | 604         |                            |             | 531                                                | 389         | 579                                                 | 504         | 117                                                 | 63          | (109)                              | (80)        |
| - Rest of Africa                                                                    | 305           | 184            | 288                       | 169         |                            |             | 3                                                  | 2           | 14                                                  | 13          |                                                     |             |                                    |             |
| - International                                                                     | 819           | 826            |                           |             | 739                        | 765         | 12                                                 | 10          | 69                                                  | 49          |                                                     |             | (1)                                | 2           |
| Net finance costs                                                                   | 1 194         | 926            | 407                       | 327         | 180                        | 180         | 494                                                | 360         | 313                                                 | 279         |                                                     |             | (200)                              | (220)       |
| - South Africa                                                                      | 825           | 652            | 281                       | 265         |                            |             | 473                                                | 341         | 271                                                 | 255         |                                                     |             | (200)                              | (209)       |
| - Rest of Africa                                                                    | 135           | 70             | 126                       | 62          |                            |             | 3                                                  | 3           | 6                                                   | 5           |                                                     |             | ` '                                | , ,         |
| - International                                                                     | 234           | 204            |                           |             | 180                        | 180         | 18                                                 | 16          | 36                                                  | 19          |                                                     |             |                                    | (11)        |
| Pre-tax profits*                                                                    | 4 093         | 4 473          | 1 037                     | 865         | 647                        | 555         | 458                                                | 1 165       | 1 388                                               | 1 371       | 647                                                 | 616         | (84)                               | (99)        |
| - South Africa                                                                      | 2 893         | 3 593          | 661                       | 677         |                            |             | 399                                                | 1 135       | 1 260                                               | 1 256       | 647                                                 | 616         | (74)                               | (91)        |
| - Rest of Africa                                                                    | 404           | 219            | 373                       | 191         |                            |             | 5                                                  | 6           | 26                                                  | 22          |                                                     |             | , ,                                | , ,         |
| - International                                                                     | 796           | 661            | 3                         | (3)         | 647                        | 555         | 54                                                 | 24          | 102                                                 | 93          |                                                     |             | (10)                               | (8)         |
| Additional segment information - Continuing operations                              |               |                |                           |             |                            |             |                                                    |             |                                                     |             |                                                     |             |                                    |             |
| Analysis of revenue by type                                                         |               |                |                           |             |                            |             |                                                    |             |                                                     |             |                                                     |             |                                    |             |
| - Sale of goods                                                                     | 63 966        | 57 497         | 8 216                     | 4 964       |                            |             | 23 441                                             | 23 475      | 32 308                                              | 29 057      |                                                     |             | 1                                  | 1           |
| - Rendering of services                                                             | 43 487        | 43 165         | 17 008                    | 17 005      | 19 070                     | 19 222      | 2 295                                              | 2 218**     | 4 515                                               | 4 301       | 594                                                 | 434         | 5                                  | (15)        |
|                                                                                     | 107 453       | 100 662        | 25 224                    | 21 969      | 19 070                     | 19 222      | 25 736                                             | 25 693      | 36 823                                              | 33 358      | 594                                                 | 434         | 6                                  | (14)        |
| Inter-group revenue                                                                 | 107 133       | 100 002        | 123                       | 121         | 1                          | 27          | 1 701                                              | 1 407**     | 724                                                 | 656         | 835                                                 | 732         | (3 384)                            | (2 943)     |
|                                                                                     | 107 453       | 100 662        | 25 347                    | 22 090      | 19 071                     | 19 249      | 27 437                                             | 27 100      | 37 547                                              | 34 014      | 1 429                                               | 1 166       | (3 378)                            | (2 957)     |
| Analysis of depreciation, amortisation,                                             |               |                |                           |             |                            |             |                                                    |             |                                                     |             |                                                     |             | (                                  | ( , , , ,   |
| impairment and recoupments                                                          | 2 878         | 2 490          | 924                       | 773         | 739                        | 765         | 546                                                | 401         | 662                                                 | 566         | 117                                                 | 63          | (110)                              | (78)        |
| ·                                                                                   |               |                |                           |             |                            |             |                                                    |             |                                                     |             |                                                     |             | , ,                                |             |
| <ul><li>Depreciation and amortisation</li><li>Recoupments and impairments</li></ul> | 2 520<br>(57) | 2 296<br>(142) | 731<br>(20)               | 695<br>(46) | 575<br>(16)                | 591<br>(19) | 553<br>(7)                                         | 404<br>(3)  | 659<br>(19)                                         | 620<br>(73) | 117                                                 | 63          | (115)<br>5                         | (77)<br>(1) |
| - Amortisation of intangible assets arising on                                      | (37)          | (142)          | (20)                      | (40)        | (10)                       | (17)        | (7)                                                | (5)         | (17)                                                | (/3)        |                                                     |             | ر                                  | (1)         |
| business combinations                                                               | 415           | 336            | 213                       | 124         | 180                        | 193         |                                                    |             | 22                                                  | 19          |                                                     |             |                                    |             |
| Share of result of associates and joint ventures                                    |               |                |                           |             |                            |             |                                                    |             |                                                     |             |                                                     |             |                                    |             |
| included in pre-tax profits                                                         | 33            | 78             | 34                        | 40          | 25                         | 31          | (3)                                                | 9           | 33                                                  | 26          | 27                                                  | 29          | (83)                               | (57)        |
| meioded in pre-tox profits                                                          | 55            | , 0            | J7                        | 70          | 23                         | <i>J</i> 1  | (5)                                                |             | 55                                                  | 20          | ۷,                                                  | ۷,          | (03)                               | (37)        |

<sup>^</sup> Restated as described in note 2.

<sup>\*</sup> Defined in the glossary of terms.

<sup>\*\*</sup> The 2014 revenue split has a misallocation between 'Rendering of services' and 'Inter-group revenue' of R140 million.

The revised figures are:
- Rendering of services - R2 078 million
- Inter-group revenue - R1 547 million

| Group                                                                                             |                           |                           | Logistics Logistics Group Africa International |                     |                | Vehicle Import,<br>Distribution<br>and Dealerships |                        | Vehicle Retail,<br>Rental and<br>After Market Parts |                       | Motor-related<br>Financial Services<br>and Products |            | Head-Office<br>and<br>Eliminations |                       | Insurance              |             |                  |
|---------------------------------------------------------------------------------------------------|---------------------------|---------------------------|------------------------------------------------|---------------------|----------------|----------------------------------------------------|------------------------|-----------------------------------------------------|-----------------------|-----------------------------------------------------|------------|------------------------------------|-----------------------|------------------------|-------------|------------------|
| Segment financial position                                                                        | 2015<br>Rm                | 2014<br>Rm                | 2015<br>Rm                                     | 2014<br>Rm          | 2015<br>Rm     | 2014<br>Rm                                         | 2015<br>Rm             | 2014^<br>Rm                                         | 2015<br>Rm            | 2014^<br>Rm                                         | 2015<br>Rm | 2014^<br>Rm                        | 2015<br>Rm            | 2014^<br>Rm            | 2015~<br>Rm | 2014<br>Rm       |
| Operating assets*                                                                                 | 56 944                    | 55 968                    | 15 310                                         | 12 702              | 11 250         | 11 543                                             | 15 350                 | 14 351                                              | 13 702                | 11 822                                              | 2 647      | 1 905                              | (1 315)               | (740)                  |             | 4 385            |
| <ul><li>South Africa</li><li>Rest of Africa</li><li>International</li></ul>                       | 34 312<br>6 557<br>16 075 | 35 081<br>5 903<br>14 984 | 9 034<br>6 275<br>1                            | 8 225<br>4 476<br>1 | 11 250         | 11 543                                             | 13 885<br>201<br>1 264 | 12 809<br>198<br>1 344                              | 10 113<br>81<br>3 508 | 9 797<br>62<br>1 963                                | 2 647      | 1 905                              | (1 367)<br>52         | (873)<br>133           |             | 3 218<br>1 167   |
| Fixed assets included in operating assets                                                         | 20 180                    | 18 736                    | 5 308                                          | 5 060               | 4 682          | 4 358                                              | 5 103                  | 4 476                                               | 4 982                 | 4 961                                               | 997        | 469                                | (892)                 | (724)                  |             | 136              |
| <ul><li>Property, plant and equipment</li><li>Transport fleet</li><li>Vehicles for hire</li></ul> | 10 967<br>5 610<br>3 603  | 10 469<br>5 322<br>2 945  | 2 096<br>3 212                                 | 1 739<br>3 321      | 2 244<br>2 438 | 2 319<br>2 039                                     | 3 346<br>1 757         | 3 210<br>1 266                                      | 3 313<br>1 669        | 3 348<br>1 613                                      | 9<br>988   | 9<br>460                           | (41)<br>(40)<br>(811) | (292)<br>(38)<br>(394) |             | 136              |
| Operating liabilities*                                                                            | 23 167                    | 22 802                    | 5 512                                          | 4 649               | 4 304          | 4 512                                              | 5 594                  | 4 172                                               | 5 263                 | 4 298                                               | 3 468      | 3 141                              | (974)                 | (542)                  |             | 2 572            |
| - South Africa<br>- Rest of Africa<br>- International                                             | 14 794<br>1 896<br>6 477  | 14 636<br>2 212<br>5 954  | 3 682<br>1 824<br>6                            | 3 307<br>1 342      | 4 304          | 4 512                                              | 5 358<br>62<br>174     | 3 917<br>74<br>181                                  | 3 338<br>10<br>1 915  | 3 224<br>14<br>1 060                                | 3 468      | 3 141                              | (1 052)<br>78         | (743)<br>201           |             | 1 790<br>782     |
| Net working capital*                                                                              | 9 874                     | 8 033                     | 1 183                                          | 527                 | 416            | 271                                                | 4 294                  | 5 319                                               | 2 707                 | 2 156                                               | 565        | 447                                | 709                   | 242                    |             | (929)            |
| <ul><li>South Africa</li><li>Rest of Africa</li><li>International</li></ul>                       | 7 253<br>924<br>1 697     | 6 516<br>343<br>1 174     | 336<br>852<br>(5)                              | 74<br>453           | 416            | 271                                                | 3 834<br>62<br>398     | 4 843<br>52<br>424                                  | 1 924<br>11<br>772    | 1 828<br>(1)<br>329                                 | 565        | 447                                | 594<br>(1)<br>116     | 95<br>(3)<br>150       |             | (771)<br>(158)   |
| Net debt*                                                                                         | 14 493                    | 11 882                    | 4 872                                          | 3 778               | 4 150          | 4 062                                              | 4 661                  | 5 465                                               | 3 089                 | 2 420                                               | (1 738)    | (2 002)                            | (541)                 | (202)                  |             | (1 639)          |
| <ul><li>South Africa</li><li>Rest of Africa</li><li>International</li></ul>                       | 7 763<br>2 454<br>4 276   | 6 771<br>1 166<br>3 945   | 2 669<br>2 209<br>(6)                          | 2 344<br>1 433<br>1 | 4 150          | 4 062                                              | 4 185<br>194<br>282    | 4 921<br>183<br>361                                 | 2 199<br>51<br>839    | 2 052<br>31<br>337                                  | (1 738)    | (2 002)                            | 448<br>(989)          | 614<br>(816)           |             | (1 158)<br>(481) |
| Net capital expenditure                                                                           | 4 519                     | 3 599                     | 1 046                                          | 887                 | 1 173          | 1 119                                              | 1 199                  | 998                                                 | 844                   | 633                                                 | 649        | 224                                | (500)                 | (316)                  | 108         | 54               |
| <ul><li>South Africa</li><li>Rest of Africa</li><li>International</li></ul>                       | 2 856<br>369<br>1 294     | 1 978<br>250<br>1 371     | 711<br>335                                     | 666<br>221          | 1 173          | 1 119                                              | 1 182<br>8<br>9        | 792<br>1<br>205                                     | 710<br>23<br>111      | 560<br>26<br>47                                     | 649        | 224                                | (501)<br>1            | (316)                  | 105<br>3    | 52<br>2          |

<sup>^</sup> Restated as described in note 2.

<sup>\*</sup> Defined in the glossary of terms.

~ The assets and liabilities of the Insurance business are shown as held-for-sale at 30 June 2015.

Glossary of terms

Net asset value per share equity attributable to owners of Imperial divided by total ordinary shares in issue net of

share repurchased (the deferred ordinary shares only participate to the extent of their par

value of 0,04 cents).

Net debt is the aggregate of interest-bearing borrowings, non-redeemable, non-participating

preference shares less cash resources.

Net working capital consists of inventories, trade and other receivables, trade and other payables and

rovisions

Operating assets total assets less loans receivable, tax assets classified as held for sale and cash

resources in respect of non-financial services segments.

Operating liabilities total liabilities less non-redeemable, non participating preference shares, interest-bearing

borrowings, tax liabilities, put option liabilities and liabilities directly associated with

assets classified as held for sale.

Operating margin (%) operating profit divided by revenue.

Pre-tax profits calculated as profit before tax, impairment of goodwill and profit or loss on sale of

investment in subsidiaries, associates and joint ventures and other businesses.

Return on invested capital (%) return divided by invested capital. Return is calculated using profit after tax and share of

non-controlling interests, increased by the after-tax effects of net finance costs and exceptional items. Invested capital is a 12-month average of shareholders equity plus preference shares plus debt (long term and short term interest-bearing borrowings less

long term loans receivable) less non-financial services cash resources.

Weighted average cost of capital (WACC) (%) calculated by multiplying the cost of each capital component by its proportional weight,

therefore: WACC = (after tax cost of debt % multiplied by average debt weighting) +

(cost of equity multiplied by average equity weighting).

Corporate information

Directors (as at 30 June 2015)

TS Gcabashe# (Chairman), A Tugendhaft##, (Deputy Chairman), MJ Lamberti (Chief Executive), M Akoojee, OS Arbee, MP de Canha, P Cooper#, GW Dempster#, T Dingaan#, P Langeni#, MJ Leeming#, PB Michaux, MV Moosa##, RJA Sparks#, JJ Strydom, M Swanepoel, Y Waja# #Independent non-executive ##Non-executive

Company Secretary

RA Venter

Business address and registered office

Imperial Place, Jeppe Quondam, 79 Boeing Road East, Bedfordview, 2007

Share transfer secretaries

Computershare Investor Services (Proprietary) Limited, 70 Marshall Street, Johannesburg, 2001

Sponsor

Merrill Lynch SA (Pty) Limited, 138 West Street, Sandown Sandton, 2196

The results announcement is available on the Imperial website: www.imperial.co.za

25 August 2015